# Financing I nvestments Transactions

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Member of the Board of Management

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Based on preliminary figures



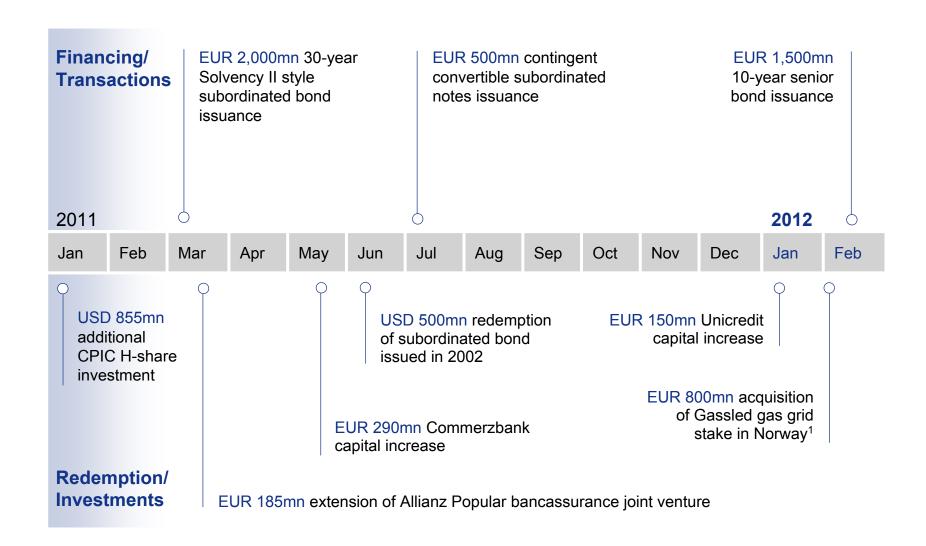


# Agenda

- 1 Financing & transactions
- 2 Investment result and allocation
- **3** Outlook

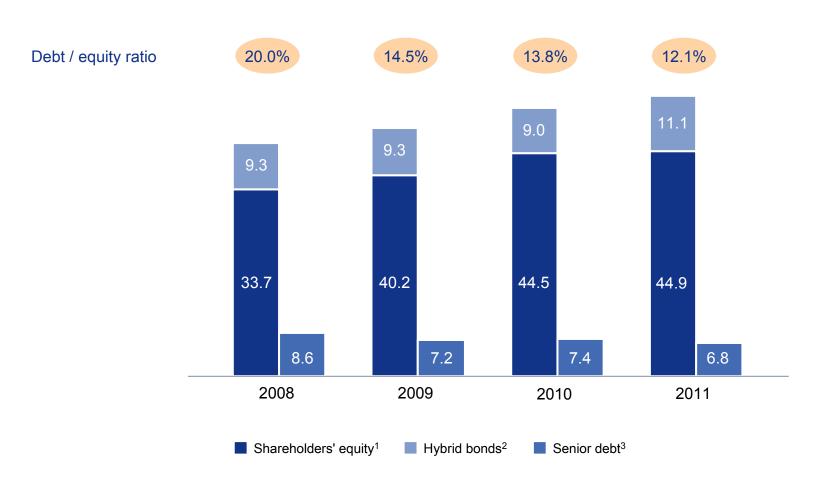


# Highlights 2011/2012





# Capital structure (EUR bn)



1) As historically reported

2) Subordinated liabilities excluding bank subsidiaries; nominal value

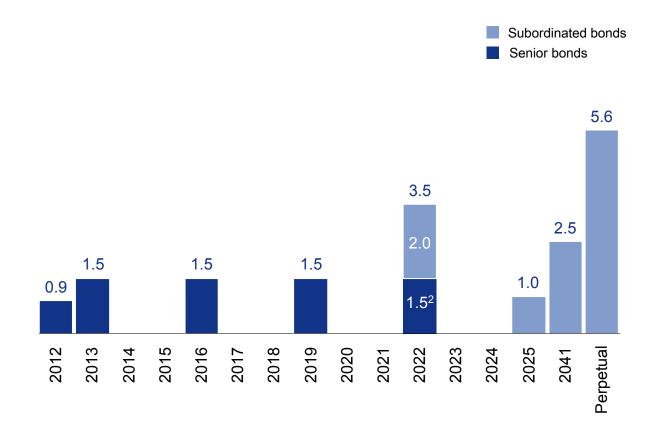
3) Certificated liabilities excluding bank subsidiaries; nominal value



# Maturity profile of external bonds (EUR bn)

Outstanding bonds<sup>1</sup> Maturity structure<sup>1</sup>





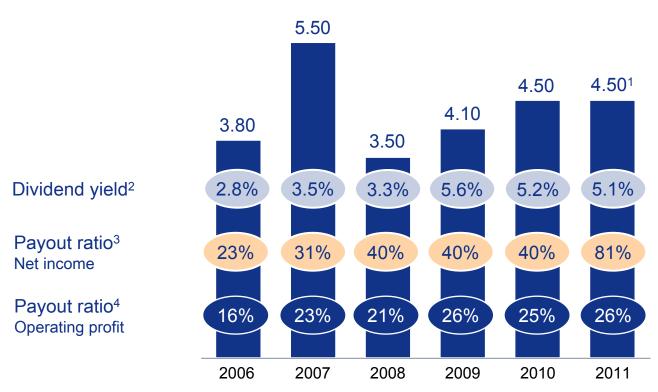
<sup>1)</sup> Group excluding bank subsidiaries; nominal value

<sup>2)</sup> Senior bond issued effective February 14, 2012



## Attractive dividend policy

# Dividend per share (EUR)



<sup>1)</sup> Proposal

<sup>2)</sup> Based on average share price of fiscal year

<sup>3)</sup> Based on net income from continuing operations, net of non-controlling interests; as historically reported

<sup>4)</sup> Based on operating profit as historically reported



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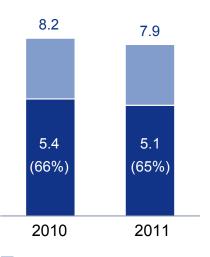
# AIM ensured strong contribution of investment result to operating profit

#### Allianz Investment Management

# Contributes to capital efficiency by maximizing risk adjusted investment return within a standardized process Facts Covering EUR 461bn (445bn in 2010) insurance assets 5 regional hubs 300 employees



#### Operating profit (EUR bn)

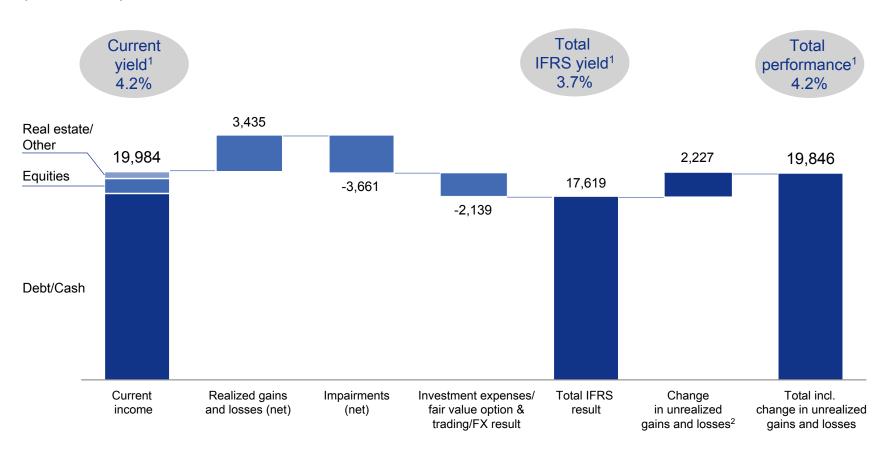


Other operating profit

Operating profit investment result<sup>1</sup>



# Investment performance 2011 – overview (EUR mn)

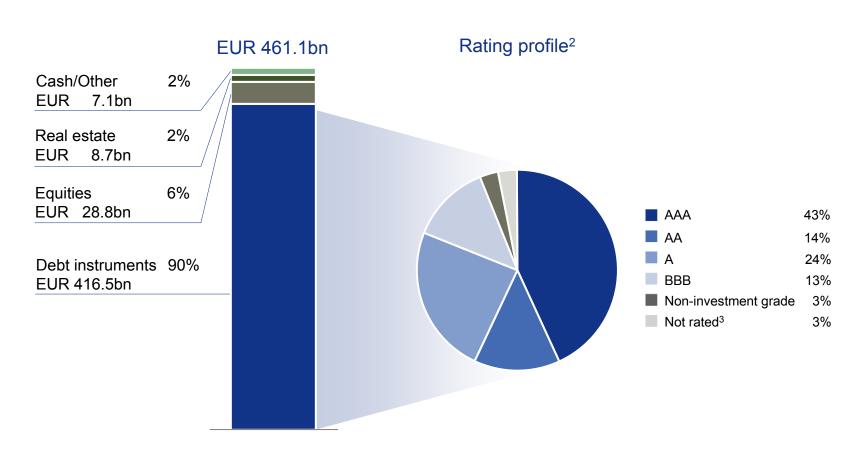


- Current income dominated by debt; current income yield stable with 4.2%
- Realized gains (net) on equities (~2/3) and also on debt securities (~1/3)
- Impairments mainly on equity (~2/3) and Greek government bonds (~1/3)
- 1) Yield calculation is based on the average asset base at carrying value
- 2) Includes AFS equity and debt, held-to-maturity investments as well as loans and advances to banks and customers



# High quality investment portfolio

#### Conservative asset allocation<sup>1</sup> High quality fixed income portfolio



<sup>1)</sup> Portfolio discussion is based on consolidated insurance portfolios (P/C, L/H, Corporate and Other; excl. unit-linked)

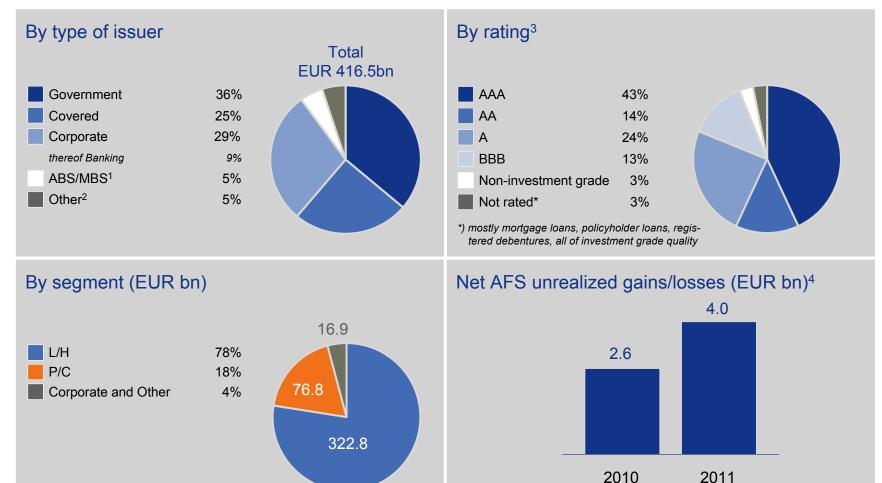
<sup>2)</sup> Excluding seasoned self-originated German private retail mortgage loans

<sup>3)</sup> Mostly mortgage loans, policyholder loans, registered debentures all of investment grade quality





## Fixed income portfolio

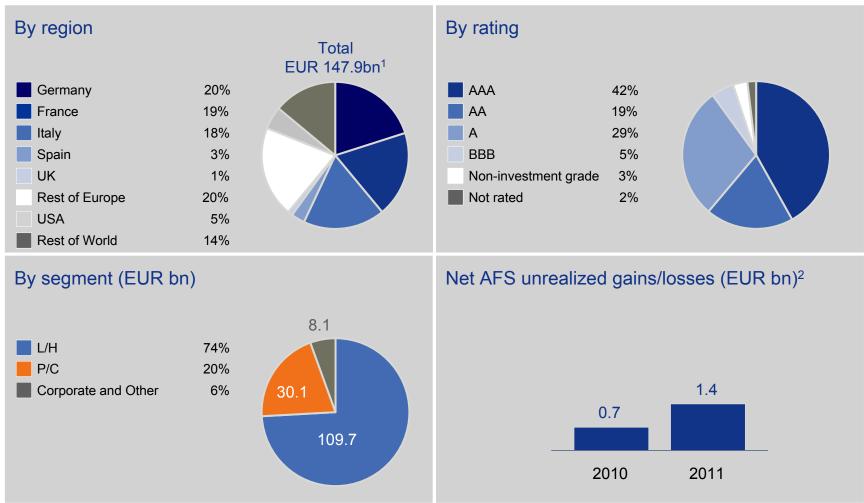


- 1) Including US agency backed investments (EUR 5.2bn)
- Including 4% seasoned self-originated German private retail mortgage loans;
   short-term deposits at banks
- 3) Excluding seasoned self-originated German private retail mortgage loans
- On-balance unrealized gains/losses after tax, non-controlling interests, policyholders and before shadow DAC





# Government bond allocation concentrated in EMU core countries



<sup>1)</sup> Government and government related (excl. US agency MBS)

<sup>2)</sup> On-balance unrealized gains/losses after tax, non-controlling interests and policyholders and before shadow DAC



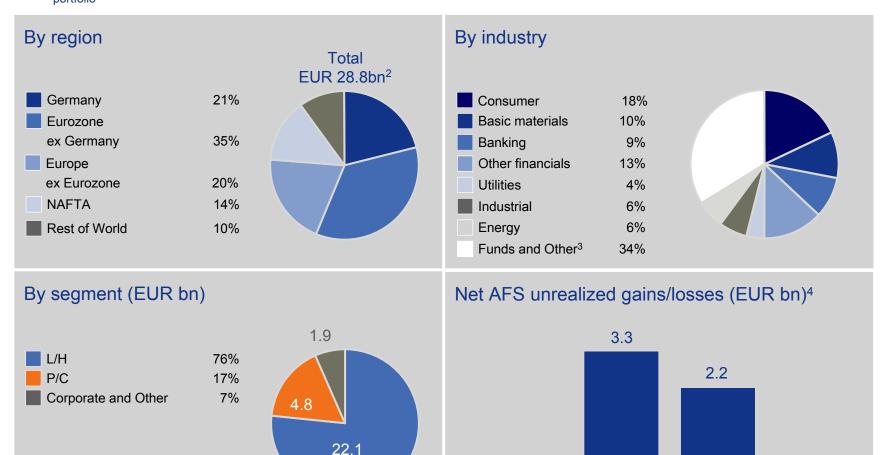
# Details sovereigns (EUR bn)

	Group			L/H			P/C		
	Book Value	% of F/I	thereof domestic	Book Value	% of F/I (L/H)	thereof domestic	Book Value	% of F/I (P/C)	thereof domestic
Germany	29.1	7.0%	25.2	20.7	6.4%	18.5	4.8	6.2%	3.0
France	27.6	6.6%	18.2	22.0	6.8%	15.3	4.3	5.6%	2.9
Italy	26.1	6.3%	19.5	22.3	6.9%	16.4	3.7	4.8%	3.1
USA	8.4	2.0%	6.0	4.9	1.5%	4.2	2.5	3.3%	1.8
Switzerland	6.0	1.4%	5.9	4.6	1.4%	4.5	1.4	1.8%	1.4
Belgium	5.9	1.4%	2.2	4.6	1.4%	1.9	0.9	1.2%	0.2
South Korea	5.7	1.4%	5.6	5.7	1.8%	5.6	0.0	0.0%	0.0
Spain	4.9	1.2%	3.1	3.8	1.2%	2.1	1.1	1.4%	1.0
Austria	4.1	1.0%	0.3	3.2	1.0%	0.2	0.7	0.9%	0.1
Netherlands	2.9	0.7%	0.3	1.6	0.5%	0.2	0.8	1.1%	0.1
Australia	2.4	0.6%	2.2	0.0	0.0%	0.0	2.3	3.0%	2.2
UK	2.1	0.5%	1.4	0.2	0.1%	0.0	1.8	2.4%	1.4
Poland	1.7	0.4%	0.4	1.3	0.4%	0.1	0.4	0.5%	0.3
Mexico	1.5	0.4%	0.3	1.3	0.4%	0.2	0.2	0.3%	0.1
Thailand	1.4	0.3%	1.2	1.4	0.4%	1.2	0.0	0.0%	0.0
Brazil	1.4	0.3%	0.4	0.9	0.3%	0.0	0.5	0.6%	0.4
Canada	1.2	0.3%	0.0	0.6	0.2%	0.0	0.6	0.7%	0.0
Portugal	0.5	0.1%	0.2	0.3	0.1%	0.1	0.2	0.3%	0.1
Ireland	0.4	0.1%	0.2	0.3	0.1%	0.0	0.1	0.2%	0.1
Greece	0.3	0.1%	0.1	0.2	0.1%	0.0	0.1	0.1%	0.0
Other	14.3	3.4%	n.a.	9.8	3.0%	n.a.	3.7	4.8%	n.a.
Total 2011	147.9	35.5%	n.a.	109.7	34.0%	n.a.	30.1	39.2%	n.a.
Total 2010	142.3	36.0%	n.a.	104.0	34.1%	n.a.	29.4	39.7%	n.a.





## Equity portfolio



- 1) Before hedges; equity quota after hedges 6%
- Incl. non-equity retail funds (EUR 0.6bn), excl. equities designated at fair value through income (EUR 2.1bn)

3) Diversified investment funds (EUR 2.1bn); private and unlisted equity (EUR 5.1bn)

2011

 On-balance unrealized gains/losses after tax, non-controlling interests and policyholders and before shadow DAC

2010





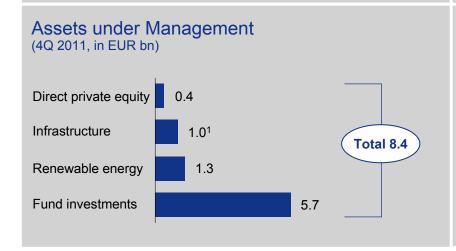
#### Alternative investments

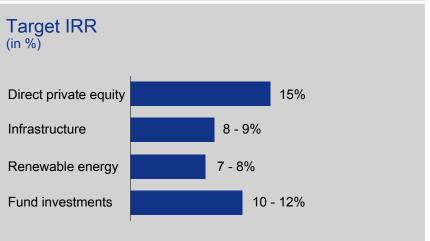
#### Renewables

- Further increased investment volume of renewable energies by various solar and windparks
- Wind energy investments strengthened in France and Germany, photovoltaic park investments conducted in **Italy and France**
- Continuing build-up of portfolio to be executed in newly established pan-European structure comprising various Allianz entities in Germany, France and Italy

#### Infrastructure

- Portfolio significantly increased to EUR 1bn by acquisition of the Norwegian gas transportation grid stake **Gassled**
- Investment team drives expansion of Allianz' portfolio, eyeing on core assets with a low-risk profile and longterm, stable and inflation-linked cash flows
- Major target sectors remain power and gas grids, rail and other transportation infrastructure







## Gassled

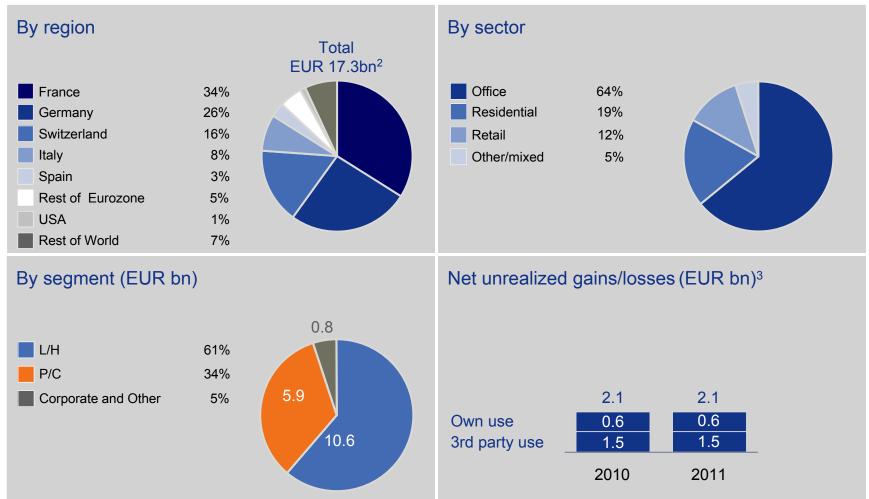
## Example for infrastructure investments

	Total stake (6.4%¹)	Statoil stake (24.1%1)	Pipeline system
General	<ul><li>as well as related platform</li><li>Connects the offshore gas</li></ul>	rich and dry gas pipelines,	HALTEN PROPERTY OF The Labor good den
Region	Norway 🎨	Norway	Mongstad Sture Kollsnes
Economic figures	Transaction value: NOK 4.6bn (~EUR 0.6bn)	Transaction total value: NOK 17.4bn (~EUR 2.2bn) (Allianz equity share: EUR 0.2 bn)	St. Fergus
Ownership	Allianz	Consortium of Allianz, ADIA and CPPIB	ROPIDE II
Investment highlights	of gas supply to Europe  Regulated asset with inflate	tion protected returns inned by "ship or pay" contracts	Easington Dornum  Emden Dornum  Zeebrugge





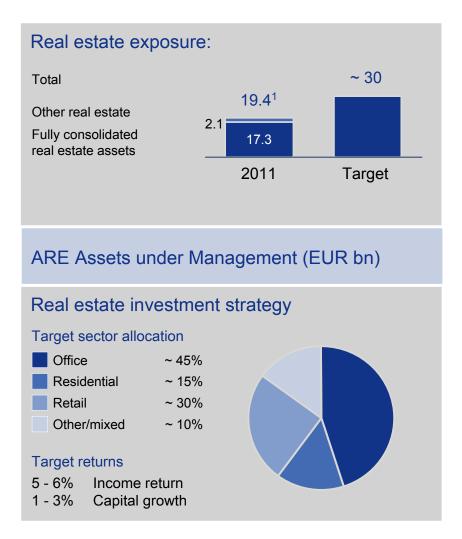
### Real estate portfolio



- 1) Based on carrying value, 3rd party use only
- 2) Market value of fully consolidated real estate assets including real estate own use (EUR 4.1bn) and minorities (EUR 0.3bn)
- 3) Off-balance unrealized gains/losses after tax, non-controlling interests, policyholders and before shadow DAC, based on external and internal real estate valuations



## Allianz Real Estate (ARE): active portfolio management



#### In 2011 more than EUR 1.5bn new investments ...

Major investments	Market/city	Sector	
Prologis Europe	Europe	Logistics	
Archstone	USA	Residential	
Brahms Quartier	Germany	Office	
Forum Seine	France	Office	
Friedrichstraße 200	Germany	Office	
Front de Seine	France	Office	
PGRESS	USA	Mixed	
Skyline Plaza	Germany	Retail	

# ... but also approx. EUR 1bn divestments of non-strategic assets

Divestments	Market/city	Sector	
Small lines, secondary locations	Mainly in France, Germany	Residential, office	
Logistic portfolio	USA	Logistics	

<sup>1)</sup> Contains EUR 17.3bn fully consolidated real estate assets and EUR 2.1bn other real estate assets (including EUR 0.9bn joint ventures and associated enterprises, EUR 1.5bn available-for-sale investments with open commitments and excluding EUR 0.3bn minorities).



# Real estate opportunity – expansion of debt business in Europe

#### The market opportunity

- Significant commercial real estate debt volumes to mature in the next years
- Banks partly retrench from new property lending (Basel III, liquidity issues, ...)
- Portfolios of performing commercial mortgage loans on the market
- Attractive credit spreads, including low risk transactions

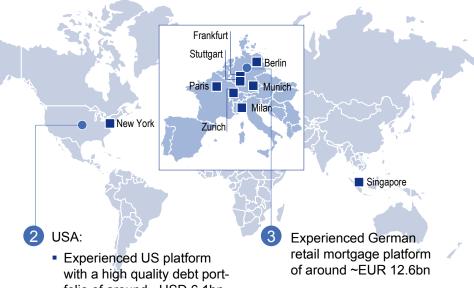
#### Landmark transaction in Europe in 2011

Transaction	Market/City	Sector
Deutsche Bank towers	Germany/Frankfurt	Office

#### Allianz is well positioned

Sound real estate expertise locally available (Hubs in FR, GER, IT, CH, A/P, US)

Allianz Real Estate offices



folio of around ~USD 6.1bn

USD 1bn new investments in 2011



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# Major portfolio actions in 2011 and expectation for 2012

2011 2012

	Portfolio action	Assessment	Portfolio action	Implications
Debt securities		<ul> <li>Non-domestic Italian government bonds have been reduced in time</li> <li>Corporate bonds clearly outperformed on high spreads and limited peripheral exposure</li> <li>Government bonds underperformed on peripheral concerns</li> <li>Long duration paid off</li> </ul>		<ul> <li>Invest in direct lending</li> <li>Increase High Yield and selected corporates</li> <li>Management of financials, particularly by reducing subordinated exposure through redemptions</li> <li>Retain Emerging Markets for yield and solvency</li> </ul>
Equities	3	<ul><li>Benefited from initial equity rally</li><li>Maximum underweight</li><li>Very bad year for equities</li></ul>	2	<ul> <li>Equity valuations do not reflect risk to earnings</li> <li>Disappointing earnings season and Greek resolution might mark an entry moment</li> </ul>
Real estate		<ul> <li>Continuing rebalancing of portfolio keeping focus on high quality investments</li> </ul>	2	<ul><li>Selective and opportunistic investments</li><li>Allows for inflation adjustment</li></ul>
Alternatives	2	<ul> <li>Successful investments in selective assets</li> </ul>	2	<ul> <li>Continue strategic increase in alternative investments (infrastructure and distressed opportunities)</li> </ul>



# Key topics 2011 and expected topics for 2012

2011

2012

- Asset allocation further optimized with respect to Solvency II boundaries
- Low interest rate environment taken into consideration by intensive asset duration management
- Euro debt crisis:
  - rebalancing of sovereign exposure
  - pushing for insurance mechanism in EFSF/ESM framework



- Close monitoring of financial exposure (equity and corporates)
- Continued tight management of currency exposure
- Increase exposure to real assets (directly financing economy instead of indirectly via banks)
- Seize special situations/direct lending



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