1Q 2020

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Chief Financial Officer

Analyst conference call May 12, 2020





CONTENT

GROUP FINANCIAL RESULTS 1Q 2020

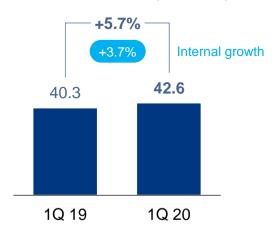
ADDITIONAL INFORMATION

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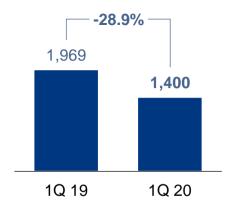


Group: good underlying result, negative impact from COVID-19

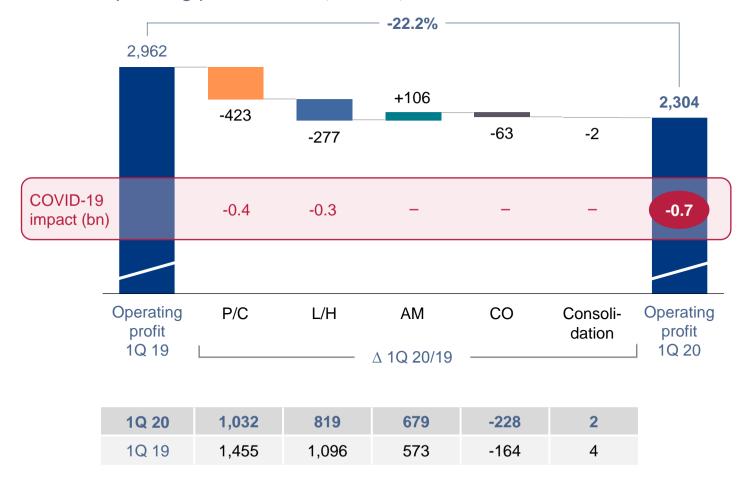
Total revenues (EUR bn)



Shareholders' net income (EUR mn)



Operating profit drivers (EUR mn)





Group: good underlying result, negative impact from COVID-19

Comments

- Internal growth good at 3.7%

 Strong internal growth in AM (+9.7%) and L/H (+5.1%).

 Internal growth in P/C slows down to 1.8%. Positive impacts from F/X (+0.4%) and consolidation (+1.5%) lead to total growth of 5.7%.
- COVID-19 impact on OP estimated at EUR -0.7bn.
 Decline of operating profit in P/C and L/H largely due to COVID-19 and NatCat. Double-digit operating profit growth in AM.
- Allianz withdraws operating profit target
 A new profit target for 2020 will be announced upon completion of the revised planning.
- Shareholders' net income down by EUR 0.6bn
 Drivers are operating profit (Δ EUR -0.7bn) and
 non-operating result (Δ EUR -0.2bn). Support from
 lower tax ratio (down 3%-p to 22%).
- EUR 750mn share buy-back executed by April 2020 4.9mn shares acquired representing 1.2% of outstanding capital. The second EUR 750mn tranche of our ongoing share buy-back program was suspended.

- P/C NatCat and COVID-19
 OP declines mainly due to a lower underwriting result (Δ EUR -0.5bn) driven by higher NatCat and COVID-19 related losses. The 'Other' result (Δ EUR +0.1bn) benefits from the gain on the sale of an own-used property.
- L/H OP impacted by capital market turbulences
 Better technical margin is more than offset by lower
 investment margin (15bps) and higher amortization
 of DAC. NBM and VNB at solid level of 2.7% and
 EUR 494mn respectively.
- AM strong OP growth
 13% higher average 3rd party AuM drive increase in
 OP of 19%. EUR 46bn 3rd party net outflows following
 industry trends due to COVID-19 pandemic.
- CO in line with expectations
 Negative F/X impact and donation to a COVID-19 solidarity fund.

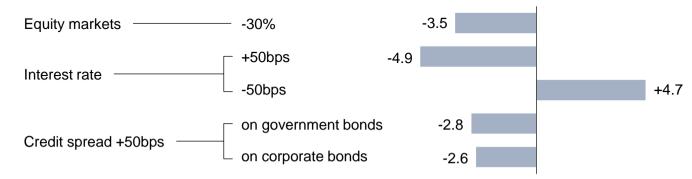


Group: Solvency II ratio on good level

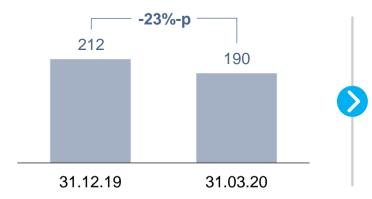
Shareholders' equity (EUR bn)



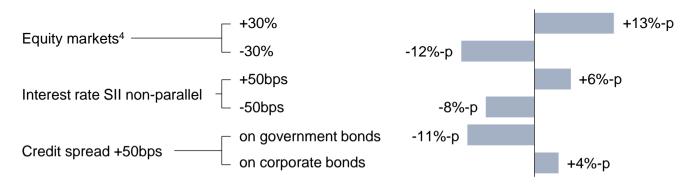
Key sensitivities (EUR bn)



SII capitalization (in %)



Key sensitivities³



- 1) Off-balance sheet unrealized gains on real estate, associates and joint ventures attributable to the shareholders amount to EUR 4.5bn as of 31.12.19 and EUR 4.6bn as of 31.03.20
- 2) Including F/X
- 3) Management actions not considered in the disclosed sensitivities
- 4) If stress applied to traded equities only, sensitivities would be +6%-p/-5%-p for a +/-30% stress



Group: Solvency II ratio on good level

Comments

 Shareholders' equity – EUR 4.6bn decrease in 1Q 2020

In 1Q 2020, shareholders' equity decreased by EUR 4.6bn. The main drivers were lower net unrealized gains (Δ EUR -6.0bn), F/X (Δ EUR -0.5bn) and the 1Q share of the 2020 share buy-back (EUR -0.4bn). This was partly offset by net income (EUR +1.4bn) and the change in discount rate for defined benefit obligations/plans (EUR +0.8bn).

SII sensitivities

Overall, the sensitivities are broadly unchanged to FY 2019.

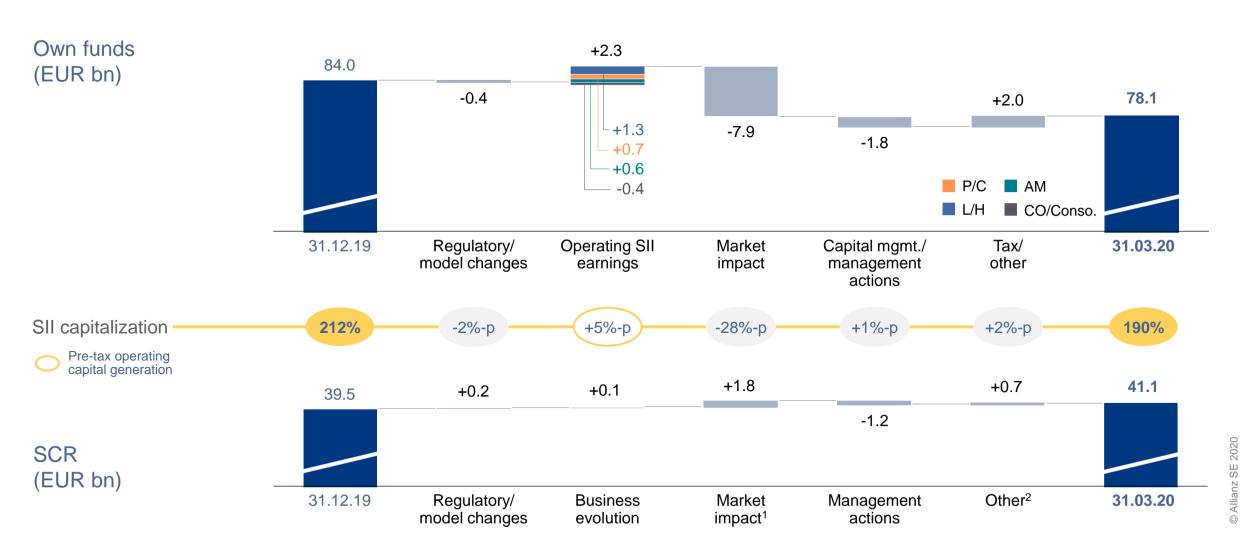
Equity sensitivities have slightly reduced following the sale of EUR ~5bn traded equities.

SII ratio – on a good level

In 1Q 2020, our SII ratio declines versus FY 2019 driven by a reduction in own funds and an increase in SCR.

Main drivers: negative market effects (-28%-p pre-tax, -23%-p after tax) were only partly offset by positive impact from organic capital generation (+5%-p, +2%-p after tax and dividend).

Group: very negative market impact



¹⁾ Including cross effects and policyholder participation

²⁾ Other effects on SCR include diversification effects



Group: very negative market impact

Comments

SII capital generation

SII capital generation – net of tax and dividend – amounts to ~2%-p in 1Q 2020. We anticipate a capital generation net of tax and dividend of ~8%-p in 2020.

Regulatory/model changes

As previously flagged, the UFR reduction had a ~-2%-p impact.

Operating SII earnings

The L/H segment's operating SII earnings are above the IFRS results driven by good VNB.

In the P/C segment, operating SII earnings are below the IFRS segment mainly due to scope differences.

The operating earnings of the AM segment are largely in line with the IFRS segment.

Business evolution

P/C growth is the main driver. L/H new business consumption is more than offset by inforce capital release.

Market impact

Strongly declining equity markets, a drop in risk-free rates, spread widening and high market volatility lead to a very negative market impact.

• Capital management/management actions The full 2020 share buy-back deduction (EUR 1.5bn) and the normal dividend accrual of 50% of net income (EUR 0.7bn) are the major capital management drivers. Main management actions are the Banco Popular JV deconsolidation (SII ratio impact ~+2%-p) as well as equity derisking and asset duration lengthening which added ~+3%-p.

Tax/other

Main impact is coming from taxes (EUR +1.8bn).



P/C: good price-driven growth, lower volume

EUR mn		Revenues		
		1Q 20	Total growth Δ p.y.	Internal growth Δ p.y.
	Total P/C segment	20,315	+4.2%	+1.8%
Selected OEs	Germany	4,762	+0.7%	+0.7%
	France	1,528	0.0%	0.0%
	United Kingdom	1,218	+105.4%	+4.1%
	CEE	1,015	+1.7%	+2.5%
	Italy	898	-8.3%	-4.4%
	Spain	736	-3.9%	-3.9%
	Australia	652	-5.3%	-0.2%
	Latin America	436	-3.6%	+12.4%
	Turkey	304	+9.7%	+21.1%
Global lines	AGCS	3,016	+4.9%	+4.2%
	Allianz Partners	2,173	+2.1%	+1.6%
	Euler Hermes	759	-7.0%	-7.5%

YTD change on renewals				
1Q 20	Momentum			
+3.9%	n.a.			
+2.7%	stable			
+0.5%	stable			
+4.6%	positive			
n.a.	n.a.			
-0.1%	negative			
+3.3%	stable			
+2.0%	positive			
n.a.	n.a.			
n.a.	n.a.			
+16.1%	positive			
+2.5%	stable			
+1.2%	positive			

P/C: good price-driven growth, lower volume

Comments

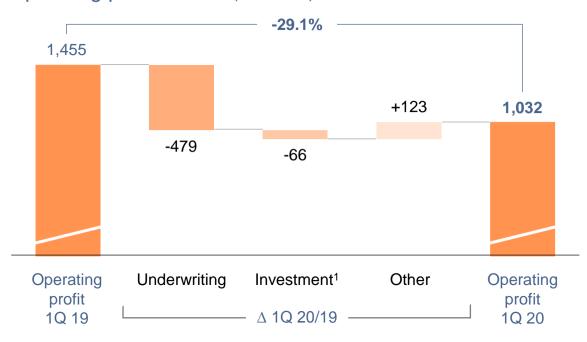
- Growth impacted by COVID-19-related restrictions Internal growth of +1.8%, with a positive price effect partly offset by lower volume. AGCS, Asia Pacific and Turkey are the main growth contributors. Consolidations (mainly LV GIG and LGIL; +2.6%) and F/X (-0.2%) lead to +4.2% total growth. Internal NPE growth good at +3.9%. 3M 2020 rate change on renewals +3.9% (12M 2019: +3.1%). AGCS +16.1% (12M 2019: +9.8%).
- Germany price-driven growth
 Good growth in commercial and in ADAC motor JV in particular.
- France price offset by lower volume
 Growth in personal lines offset by reduction in commercial.
- UK positive rate momentum in commercial
 Strong positive price effect partly offset by lower volume.
 LV GIG and LGIL consolidated as of 1 January 2020.
- CEE volume-driven growth
 Czech Republic, Slovakia and Austria main growth contributors.

- Italy volume and price lower COVID-19 quarantine measures drive decline in MTPL (motor third party liability) and MidCorp. Non-motor retail slightly up.
- Spain growth in commercial
 Growing commercial business but lower personal lines volume. The latter is impacted by pricing actions.
- Turkey higher volume and prices
 Health and MOD (motor own damage) main growth drivers.
- AGCS price-driven growth, volume down Double-digit price effect.
- Allianz Partners growth impacted by COVID-19
 Good new business in health/life. Further slowdown
 expected.
- Euler Hermes impacted by economic slowdown
 Lower policyholder turnover as a result of the economic
 slowdown drives top-line reduction.



P/C: a tough quarter

Operating profit drivers (EUR mn)

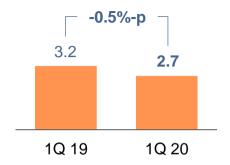


1Q 20	219	645	168
1Q 19	698	711	45

Combined ratio (in %)



Run-off ratio (in %)



¹⁾ Including policyholder participation

²⁾ NatCat costs (without reinstatement premiums and run-off)



P/C: a tough quarter

Comments

- Operating profit impacted by NatCat and COVID-19
 OP of EUR 1.0bn well below prior year (Δ EUR -0.4bn).

 Main drivers are higher NatCat (Δ EUR 0.3bn) and the negative COVID-19 underwriting result impact (EUR 0.4bn).
- AY CR ex NatCat and COVID-19 improves
 The attritional CR (AY CR ex NatCat) adjusted for COVID-19 losses improves by ~1.8%-p to ~94.0%.
- NatCat & weather NatCat well above previous year NatCat losses of EUR 0.5bn/3.6% well above last year's level of EUR 0.1bn/1.1% and also above 10Y FY average of 2.2%. Weather losses (ex NatCat) of 0.8% are in line with the previous year.
 Combined NatCat and weather losses of 4.4% are 2.5%-p worse than 1Q 2019.

- Run-off on normal level Run-off of 2.7% below 1Q 2019 level of 3.2% $(\Delta$ -0.5%-p).
- Expense ratio overall good improvement
 Cost containment initiatives and LV GIG consolidation contribute positively.
 - COVID-19 impact by LoB

 The negative COVID-19 impact on the P/C underwriting result amounts to EUR 0.4bn and broadly breaks down as follows: Entertainment EUR 0.2bn, business interruption / business closure EUR 0.2bn and Euler Hermes and travel EUR 0.1bn.

 The frequency decline has a positive impact on the
 - The frequency decline has a positive impact on the motor underwriting result to the tune of EUR 0.1bn.



P/C: widespread NatCat and COVID-19 impacts

EUR mn		Operating profit	
		1Q 20	Δ p.y.
	Total P/C segment	1,032	-29.1%
Selected OEs	Germany	291	+7.7%
	France	99	-9.9%
	United Kingdom	19	-57.3%
	CEE	99	+12.1%
	Italy	200	-21.1%
	Spain	44	+101.0%
	Australia	33	-33.1%
	Latin America	59	+48.2%
	Turkey	32	+31.7%
Global lines	AGCS	-141	n.m. ¹
	Allianz Partners	33	-44.0%
	Euler Hermes	70	-39.8%

Combined ratio				
1Q 20	Δ p.y.			
97.8%	+4.1%-p			
96.7%	+3.9%-p			
95.3%	+0.1%-p			
101.4%	+6.5%-p			
88.8%	-1.9%-p			
83.2%	+5.9%-p			
93.8%	-3.9%-p			
100.5%	+2.1%-p			
100.6%	-0.2%-p			
103.1%	-6.2%-p			
117.5%	+17.8%-p			
99.2%	+2.0%-p			
87.5%	+6.0%-p			

NatCat impact on CR				
1Q 20	Δ p.y.			
3.6%-p	+2.5%-p			
4.7%-p	+1.5%-p			
2.0%-p	+1.2%-p			
5.8%-p	+5.8%-p			
1.0%-p	+0.3%-p			
0.0%-p	0.0% - p			
1.0%-p	+1.0%-p			
13.5%-p	+9.3%-p			
0.0% - p	0.0%-р			
0.0% - p	0.0%-p			
3.6%-p	+3.4%-p			
0.0% - p	0.0%-p			
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P/C: widespread NatCat and COVID-19 impacts

Comments

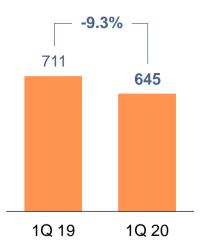
- Germany underlying improvements
 CR primarily higher on increased AY LR (∆ +3.2%-p).
 AY LR development driven by COVID-19 impact (~4%-p) and higher NatCat. The OP benefits from gain on sale of an own-used property of EUR 0.15bn.
- France improved expense ratio
 Increased AY LR (higher NatCat) broadly offset by
 better ER.
- UK NatCat main CR driver
 CR negatively impacted by high NatCat load.
 LV GIG and LGIL included as of 1 January 2020.
- CEE excellent CR
 ER reduction as the main driver.
- Italy CR remains on very good level
 Lower run-off and higher ER more than offset an improved AY LR, driven by lower claims frequency.
- Spain remedial actions successful
 CR improvement driven by positive yoy run-off
 development and better AY LR (Δ -2.9%-p). The latter
 is mainly driven by underlying improvements.

- Australia strong NatCat impact Attritional LR improves by 4.6%-p.
- Turkey a good performance
 AY LR 6.5%-p better driven by lower claims frequency.
- AGCS significant COVID-19 impact
 No major net PY reserve movements. Strong rate increases but AY LR higher on COVID-19 and NatCat.
 CR ex-COVID-19 around 100%.
- Allianz Partners
 LR already exposed to higher claims (mainly travel)
 and high run-off in prior year. CR development during
 remainder of the year will be highly dependent on length
 of lockdown.
- Euler Hermes impacted by large losses
 Expected first reserve build up on small- to mid-size claims for the recession and a few large losses pre COVID-19.
- Global Lines (AGCS, Euler Hermes, Allianz Partners)
 We expect further negative COVID-19-driven impacts on revenues and claims during the remainder of the year.



P/C: interest & similar income resilient, net harvesting & other down

Operating investment result¹ (EUR mn)



Interest & similar income ²	792	784	-8
Net harvesting and other ³	17	-33	-50
Investment expenses	-98	-107	-8

- 1) Including policyholder participation
- 2) Net of interest expenses
- 3) Other comprises fair value option, trading and F/X gains and losses, as well as policyholder participation

Current yield (debt securities; in %)



Total average asset base⁴ (EUR bn)



Economic reinvestment yield (debt securities; in %)



Duration⁵



- 4) Asset base includes health business France, fair value option and trading
- 5) The durations are based on a non-parallel shift in line with SII yield curves and scaled by Fixed Income assets. Data excludes internal pensions residing in the P/C segment.



P/C: interest & similar income resilient, net harvesting & other down

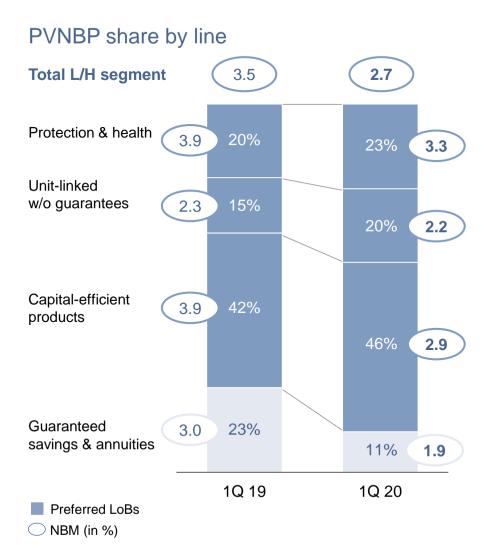
Comments

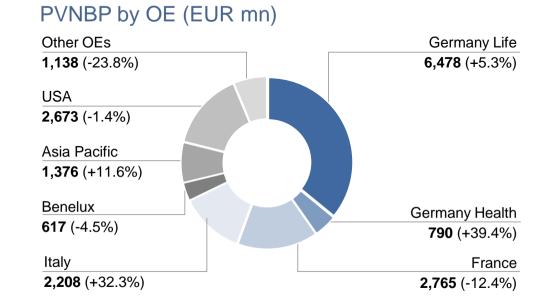
- Interest & similar income
 Lower income from fixed income partly offset by real estate and alternatives.
- Net harvesting & other
 Driven by lower F/X result net of hedges.

Proceedings of the Reinvestment yield vs. 1Q 2019 driven by market movements.



L/H: new business margin solid at 2.7%





EUR mn	1Q 19	1Q 20	Δ p.y.
PVNBP	17,626	18,044	+2.4%
Single premium	9,828	10,301	+4.8%
Recurring premium	2,518	2,582	+2.5%
APE	3,501	3,612	+3.2%

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L/H: new business margin solid at 2.7%



Comments

PVNBP by line

- Preferred lines of business grow 18%
 New business volume in 1Q 2020 only marginally affected by lockdown so far. UL sales show a plus of 38% with largest volume expansion in Italy (Δ EUR +0.7bn). P&H new business grows 15%. Growth of 13% in capital-efficient products. New business with GS&A is down 51%.
- NBM solid at 2.7%
 Stable NBM in UL w/o guarantees. NBM of capital-efficient products declines mainly due to lower interest rates but still is at a good level. Further management actions underway to support NBM.
- Share of preferred lines of business at 89%
 Share of GS&A down by 12%-p, of which 3%-p is due to model changes and product reclassification.

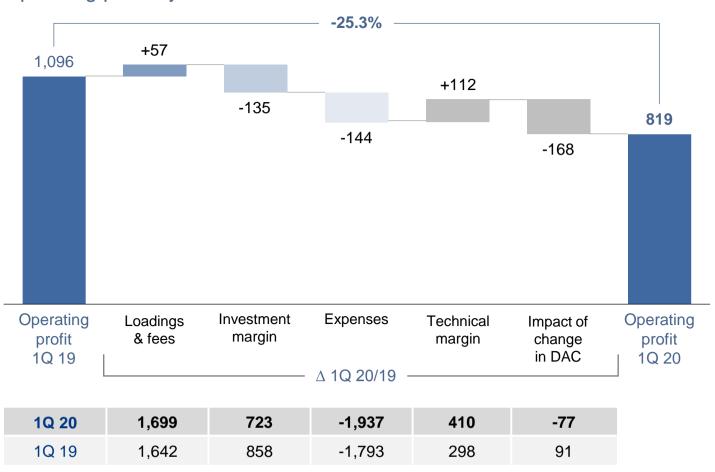
PVNBP by **OE**

- Germany Life share of preferred lines at 85%
 Capital-efficient business up 23%, P&H grows by 9%.
- USA shift to capital-efficient VA continues
 Capital-efficient VA business grows by EUR 0.3bn
 at NBM 3.1% and accounts for 36% of new business.
- Italy UL sales up 63%
 Bancassurance and financial advisors contribute to UL success.
- Asia Pacific double-digit growth in Thailand, Indonesia and Taiwan
- France GS&A sales drop 58%
 Lower sales in partnerships (banks and family offices).
- Germany Health double-digit business growth
 Growth supported by positive impact from lower
 discount rates on PV of recurrent premiums.
- Other OEs a high prior year level and model changes lead to decline of 71% in Switzerland

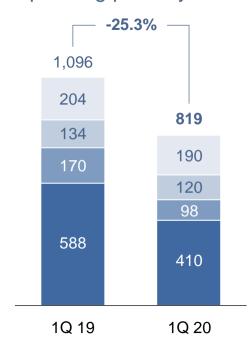


L/H: operating profit affected by capital market turbulences (EUR mn)

Operating profit by source¹



Operating profit by line



- Protection & health
- Unit-linked w/o guarantees
- Capital-efficient products
- Guaranteed savings & annuities



L/H: operating profit affected by capital market turbulences

Comments

- OP declines by EUR 277mn
 Better technical margin is more than offset by lower investment margin and higher DAC amortization.
 Impact from COVID-19 estimated at EUR -0.3bn.
- Loadings & fees driven by reserve growth Improvement driven by overall avg. reserve growth (+6.0%). Loadings & fees from premiums stable.
- Investment margin mainly driven by impairments Impairments and a lower trading result, mainly higher hedging costs in USA, lead to a decline of the investment margin by 4bps to 15bps.
- Expenses higher acquisition expense ratio
 Admin expenses grow in line with reserve growth.
- Technical margin widespread improvement Better results from Germany Health, USA, Italy, France and Asia Pacific.
- Impact of change in DAC driven by U.S. business
 Adverse impact on DAC in U.S. traditional VA
 business (Δ EUR -0.1bn) resulting from lower
 account values.

Operating profit by line

- Protection & health
 Decline mainly due to a lower investment margin of Germany Health.
- Unit-linked w/o guarantees
 Higher contribution from Italy more than offset by lower results in Taiwan, Spain and France.
- Capital-efficient products
 Lower contribution from USA partially compensated by Germany Life.
- Guaranteed savings & annuities
 Result from traditional U.S. VA business down. Decline of investment margin main driver for lower contribution from Germany Life.



L/H: VNB down but still at good level

EUR mn	Value of new business	
	1Q 20	Δ p.y.
Total L/H segment	494	-18.9%
Germany Life	216	-11.0%
Asia Pacific	71	-0.4%
USA	63	-28.9%
Italy	42	-9.4%
Germany Health	31	+49.3%
Turkey	15	+95.8%
Benelux	12	-33.9%
CEE	11	-9.3%
Spain	9	-54.6%
Switzerland	3	-57.2%
France	-2	n.m.¹

New business margin			
1Q 20	Δ p.y.		
2.7%	-0.7%-p		
3.3%	-0.6%-p		
5.2%	-0.6%-p		
2.3%	-0.9%-p		
1.9%	-0.9%-p		
3.9%	+0.3%-p		
7.2%	+2.3%-p		
1.9%	-0.8%-p		
5.0%	-0.7%-p		
3.4%	-3.7%-p		
2.1%	+0.7%-p		
-0.1%	-1.8%-p		

Operating profit			
1Q 20	Δ p.y.		
819	-25.3%		
250	-16.6%		
71	-28.8%		
47	-77.8%		
118	+44.2%		
15	-64.7%		
20	+20.0%		
41	+20.6%		
54	-5.4%		
25	-44.4%		
27	+6.2%		
139	-15.6%		

L/H: VNB down but still at good level



Comments

New business

- NBM with 2.7% at solid level NBM decline mainly due to unfavorable market movements (-0.9%-p) partially offset by better business mix (+0.4%-p).
- **Germany Life VNB decline driven by margin** Support from new business growth. NBM at 3.3%.
- USA stable new business and lower NBM
 Shift to capital-efficient VA business (NBM 3.1%).
- France CR P&H business is weighing on NBM
 Further pricing and underwriting review ongoing.
- Turkey and Germany Health benefit from volume growth and margin expansion
- Asia Pacific holding up well VNB accounts for 14% of Group VNB.
- Spain discontinuation of JV with Banco Popular
- Switzerland business volume affected by model change

Operating profit

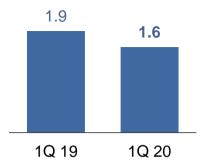
- Germany Life good level
 Less investment margin and higher DAC amortization.
- USA profitability impacted by market turbulences
 Operating profit from traditional VA business down by
 EUR 121mn mainly due to higher hedging expenses
 and lower account values adversely impacting the
 DAC. In addition lower contribution from capital efficient VA business (Δ EUR -48mn) due to spike
 in market volatility affecting the hedging result.
- Italy higher UL management fees
 Improvement driven by UL management fees and technical margin due to better risk and lapse margin.
- Asia Pacific lower OP in Taiwan (EUR -34mn)
 Better result from Indonesia (EUR +13mn).
- France and German Health impairments weigh on investment margin
- Spain discontinuation of JV with Banco Popular



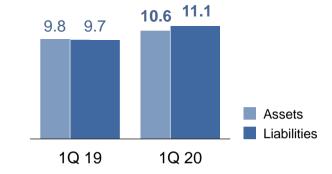
L/H: capital markets volatility weighs on investment margin

Investment margin	
1Q 19	1Q 20
552	605
0.80%	0.77%
458	488
0.96%	0.95%
0.09%	-0.80%
1.05%	0.15%
0.49%	0.47%
0.56%	-0.32%
0.37%	-0.47%
0.19%	0.15%
858	723
	1Q 19 552 0.80% 458 0.96% 0.09% 1.05% 0.49% 0.56% 0.37% 0.19%

Economic reinvestment yield (debt securities; in %)







¹⁾ Asset base under IFRS which excludes unit-linked, FVO and trading

²⁾ Other comprises fair value option, trading and F/X gains and losses, as well as investment expenses

³⁾ Based on technical interest

⁴⁾ Includes bonus to policyholders under local statutory accounting and deferred premium refund under IFRS

⁵⁾ The durations are based on a non-parallel shift in line with SII yield curves and scaled by Fixed Income assets. Data excludes internal pensions residing in the L/H segment.



L/H: capital markets volatility weighs on investment margin

Comments

- Investment margin declines by EUR -135mn
 Lower investment margin (∆ -4bps to 15bps) partially offset by higher reserve base (+6.5%).
- Yield decline within expected range
 Current yield based on aggregate policy reserves down by 2bps. Impact from yield decline offset by lower average minimum guarantee (-2bps).
- Net harvesting and other (in %)
 Main drivers are higher equity impairments (-53bps) and a decline in the trading result (-38bps). The latter is mainly due to higher hedging costs which are partially offset by PHP.

As a result contribution from net harvesting and other is down by 5bps net of PHP.

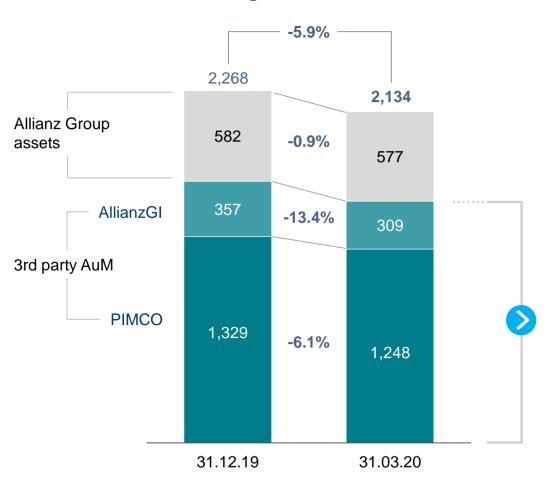
- Investment margin at 15bps
 Lower gross investment margin and higher PHP lead to investment margin of 15bps.
- Reinvestment yield
 Decline in reinvestment yield vs 1Q 2019 driven by market movements
- Change in duration
 Impact from lower interest rates partially mitigated by management action (increased asset duration).



AM: EUR 2.1tn total AuM

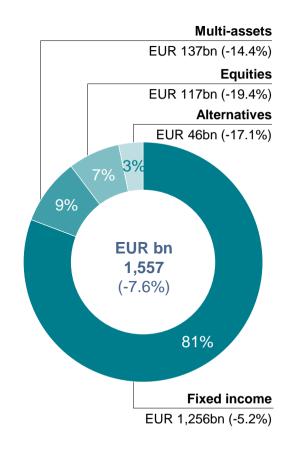
(EUR bn)

Total assets under management

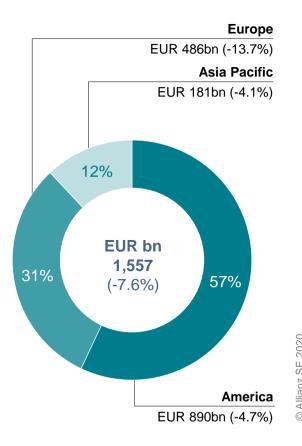


3rd party AuM split

Asset classes



Regions





AM: EUR 2.1tn total AuM

Comments

Total AuM: -6%

Decrease to EUR 2.1tn driven by 3rd party assets. Supportive F/X effects do not compensate for adverse markets and net outflows, impacted by COVID-19 pandemic and the resulting developments in capital markets and asset management industry.

1Q 2020 average total AuM amount to EUR 2,297bn, 13% above 1Q 2019 level of EUR 2,039bn and 6% above FY 2019 level of EUR 2,168bn.

Business highlights

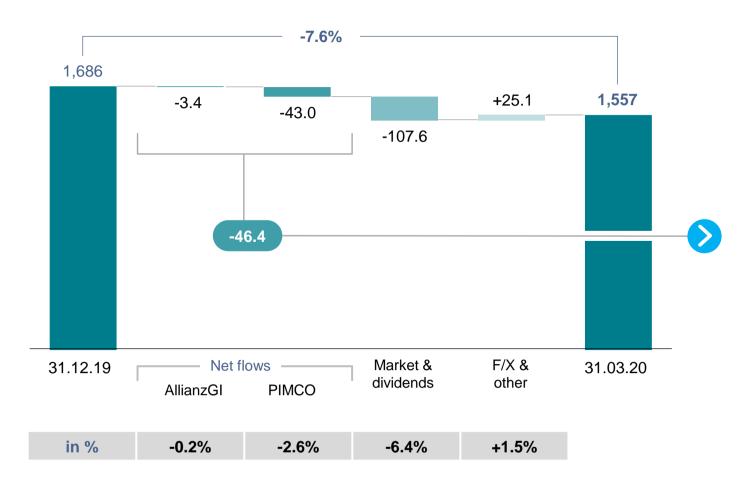
After the transfer of Allianz Real Estate with a property portfolio of more than EUR 70bn, PIMCO will become one of the largest global real estate investment managers with more than EUR 100bn in real estate assets across Europe, USA and the Asia Pacific region. Transfer expected in 2020.

53% of segment 3rd party AuM outperform benchmarks on a trailing 3-year basis before fees.



AM: 3rd party AuM down driven by markets (EUR bn)

3rd party assets under management development



3rd party net flow split





AM: 3rd party AuM down driven by markets

Comments

3rd party AuM: -8%

Decrease driven by capital markets and 3rd party net outflows; F/X effects contribute positively (end of 1Q 2020 compared with end of FY 2019).

3rd party AuM end of March only 3% below average 3rd party AuM of FY 2019.

1Q 2020 average 3rd party AuM amount to EUR 1,700bn, 13% above 1Q 2019 level of EUR 1,499bn and 6% above FY 2019 level of EUR 1,598bn.

- 3rd party net flows PIMCO: EUR -43bn
 After EUR 83bn 3rd party net inflows in FY 2019, net inflows continued through 2M 2020, but turned into net outflows in March following industry trends due to COVID-19 pandemic. Major parts of outflows stem from income, enhanced cash and core strategies.
- 3rd party net flows AllianzGI: EUR -3bn
 3rd party net inflows in alternative and equity
 products, net outflows from multi-asset and fixed
 income products.



AM: revenues up 12% (EUR mn)



¹⁾ Thereof other revenues: AM: 1Q 19: EUR 0mn, 1Q 20: EUR -10mn; PIMCO: 1Q 19: EUR -6mn; 1Q 20: EUR +6mn; AllianzGI: 1Q 19: EUR +5mn; 1Q 20: EUR -13mn

²⁾ Excluding performance fees and other income



AM: revenues up 12%

Comments

 Segment revenues – higher AuM driven revenues and favorable F/X

Revenues increase by 12% due to higher average 3rd party AuM (+13%) and positive F/X effects.

AuM driven revenues +15% mainly due to higher average 3rd party AuM at PIMCO (+16%) and AllianzGI (+5%), supported by non-repetition of one-off expenses in 1Q 2019.

PIMCO margin

Margin at 37.3bps (1Q 2019: 36.1bps). Increase of 1.2bps mainly due to non-repetition of one-off expenses in 1Q 2019, additionally supported by positive fee day impact.

AllianzGI margin

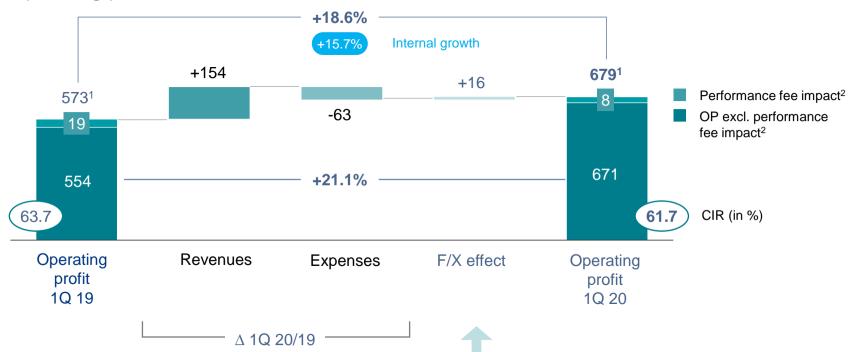
Margin at 46.4bps (1Q 2019: 45.8bps). Increase of 0.6bps mainly driven by fee day impact.



AM: OP increases 19%

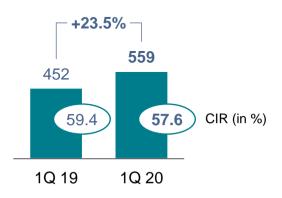
(EUR mn)

Operating profit drivers



F/X impact	+43	-27
1Q 20	1,773	-1,094
1Q 19	1,576	-1,004

PIMCO



AllianzGI



¹⁾ Including operating loss from other entities of EUR -5mn in 1Q 19 and EUR -6mn in 1Q 20

²⁾ Performance fees of PIMCO and AllianzGI (excl. Allianz Capital Partners), net of 30% variable compensation



AM: OP increases 19%

Comments

Segment – OP increases 19%

Higher average 3rd party AuM / AuM driven revenues, supportive F/X and a moderate increase in expenses result in a strong OP increase of 18.6%.

OP excluding impact of performance fees¹ grows even stronger (+21.1%).

CIR improves by 2.0%-p due to strong revenue increase and only moderate increase in expenses.

PIMCO – OP up 24%

Increase predominantly driven by higher average 3rd party AuM / higher AuM driven revenues, also supported by non-repetition of one-off expenses in 1Q 2019 and by F/X.

CIR at 57.6%. Improvement of 1.8%-p mainly due to higher AuM driven revenues.

AllianzGI – OP stable

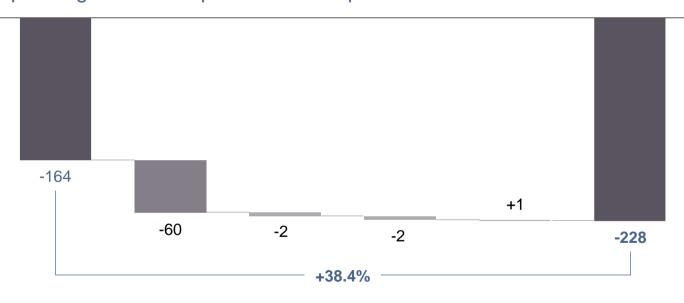
OP and CIR nearly unchanged. Slightly lower revenues compensated by lower expenses.



CO: in line with expectations

(EUR mn)

Operating loss development and components



Operating	Holding &	Banking	Alternative	Consoli-	Operating
result	Treasury		Investments	dation	result
1Q 19					1Q 20
		—— ∧ 1Q	20/19 ———		

1Q 20	-247	10	9	1
1Q 19	-188	12	11	0



CO: in line with expectations

Comments

Operating loss at EUR -0.2bn
 Operating loss slightly above normal run rate due to a negative F/X impact and a donation to a COVID-19 solidarity fund – all reflected in result from Holding & Treasury.



Group: shareholders' net income at EUR 1.4bn

EUR mn	1Q 19	1Q 20	Change
Operating profit	2,962	2,304	-658
Non-operating items	-235	-412	-177
Realized gains/losses (net)	110	448	+339
Impairments (net)	-65	-509	-444
Income from financial assets and liabilities carried at fair value (net)	-2	-6	-4
Interest expenses from external debt	-215	-180	+35
Acquisition-related expenses	0	0	+0
Restructuring and integration expenses	-15	-141	-126
Amortization of intangible assets	-43	-46	-3
Change in reserves for insurance and investment contracts (net)	-5	22	+27
Income before taxes	2,727	1,892	-835
Income taxes	-676	-409	+267
Net income	2,051	1,483	-567
Non-controlling interests	-82	-84	-2
Shareholders' net income	1,969	1,400	-569
Effective tax rate	25%	22%	-3%-p



Group: shareholders' net income at EUR 1.4bn

Comments

- Shareholders' net income down by EUR 0.6bn
 Decline due to lower operating and non-operating profit.
 Support from lower tax ratio.
- Non-OP lower harvesting result
 Lower harvesting result includes EUR 0.5bn gain from disposal of Allianz Popular bancassurance partnership.
 Impairments driven by equities (Δ EUR -0.3bn) and debt (Δ EUR -0.2bn). The latter includes impairments on Lebanese bonds (EUR -0.1bn).
- Restructuring expenses
 Higher investments in productivity and efficiency, mainly AllianzGI.

- Interest expenses from external debt
 Lower interest expenses mainly as a result of lower refinancing costs and slightly lower debt volume.
- Tax rate
 Lower tax rate mainly due to higher tax assets resulting from U.S. tax law change.



Summary: robust performance in challenging environment

Facts
and figures
1Q 2020
(EUR)

43_{bn}

2.3_{bn}

4.0_{bn}

Revenues

Operating profit

Dividend paid

1.4_{bn}

190%

750_{mn}

Shareholders' net income

Solvency II ratio

Share buy-back



CONTENT

GROUP FINANCIAL RESULTS 1Q 2020

ADDITIONAL INFORMATION

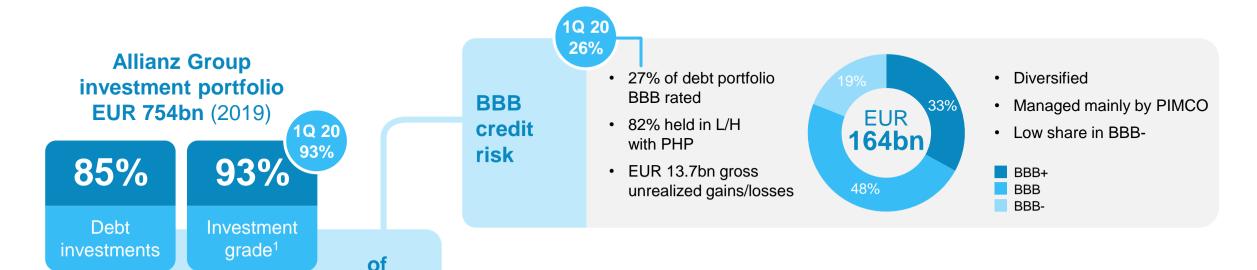
GLOSSARY DISCLAIMER

4bps

Impairments²



Investments: well balanced with high quality

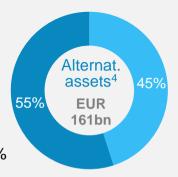




Alternative debt (55%)



- 3.4% current yield
- EUR 8.4bn gross unrealized gains/losses
- Vast majority LTV⁵ <60%



Alternative equity (45%)

- 69% real estate
- 4.5% current yield
- EUR 18.2bn gross unrealized gains/losses

3.1%

Current

vield

which ...

¹⁾ Debt instruments

²⁾ Debt instruments; 5yr average

³⁾ EUR ~79bn, excl. EUR ~6bn not rated investments

Non-traded assets, fair value

⁵⁾ Loan-to-value ratio



ESG at Allianz (1/3)

Ratings & commitments

ESG ratings

	2018	2019
SAM	Industry leader	Industry leader
MSCI	AAA	AAA
ISS ESG	Prime status	Prime status
FTSE4Good	Top 6%	Top 8%

Commitments (selected examples)

- UN sustainable development goals
- UN principles for sustainable insurance
- UN principles for responsible investment
- UN-convened net-zero asset owner alliance
- UN-convened global investors for sustainable development
- UN global compact
- Renewable electricity 100 (RE100)
- Science based targets initiative
- Task force on climate-related financial disclosures
- ClimateAction100+
- · Global reporting initiative (GRI) standards

Governance

ESG Board

Defines ESG standards, decides on ESG relevant business

3 members of Group Board of Management, responsible for ESG topics with respect to insurance business, proprietary investments and 3rd party investments

Assessments of insurance and investment transactions for ESG appropriateness

Assessed transactions	2018	2019
Insurance	470	474
Investments	52	64
Procurement	109	58
Other	0	6
Total	631	602

ESG assessment results

Share of total number of assessments	2018	2019
Proceed	53.2%	53.3%
Proceed with mitigation or additional conditions	36.5%	38.7%
Do not proceed	10.3%	8.0%

Sustainability criteria in Board of Management remuneration

Net Promoter Score
 Diversity
 Leadership quality
 Greenhouse gas reduction
 Progress net-zero compliant asset allocation until 2050

Management remuneration system approved by AGM 2019 with 92% majority



ESG at Allianz (2/3)

Insurance -

Revenues from sustainable solutions	
EUR mn	
Sustainable insurance solutions	
	_

Total 1.278.6	70.7
Emerging consumer solutions 26.4	40.7
Insurance solutions with a sustainability component 371.2	364.3

2018

881.0

2019

927.8

Customers

	2018	2019
Number of customers (excl. emerging consumers)	>92mn	>100mn
Emerging consumers (incl. non-consolidated entities)	44mn	49mn
Customer satisfaction: businesses with net promotor score above market (incl. loyalty leaders)	74%	70%
Customer satisfaction: share of loyalty leader businesses based on net promoter score	40%	46%

Investments -

3rd part	y sustainable	investments
----------	---------------	-------------

EUR bn	2018	2019
Allianz Global Investors	40.9	56.1
PIMCO	105.9	101.6
Total	146.8	157.7

Proprietary sustainable investments

1 1		
EUR bn	2018	2019
Certified green buildings	13.3	14.6
Renewable energy investments	6.8	7.2
Green bonds	3.6	5.6
Sustainability bonds	0.4	1.0
Social bonds	0.8	0.8
Other	0.2	0.2
Total	25.1	29.4

Exclusions & targets (selected examples)

Proprietary investments	Timing
Exclusion of controversial weapons	Permanently
Coal based business models	Phase-out by 2040
Carbon neutrality / net-zero	By 2050



ESG at Allianz (3/3)

Human resources —

Share of total employees – core business	2018	2019
Women in Allianz SE Supervisory Board	33.3%	33.3%
Women in Allianz SE Board of Management	20.0%	20.0%
Women in executive positions	28.9%	29.9%
Female managers	37.8%	37.9%
Share of women in core business	51.2%	51.3%
Number of nationalities represented in executive positions	54	64

Health

Average days per employee	2018	2019
Sickness-related absenteeism	8.4	8.1

Training

		2018	2019
Total expenses for employee training	(EUR mn)	87.7	84.7
Training expenses per employee	(EUR)	646	613
Average training days	(days)	3.0	3.3
LinkedIn training days delivered	(days)	14,257	17,004

Commitment

	2018	2019
Employee Engagement Index (employee satisfaction/loyalty)	70%	72%
Inclusive Meritocracy Index (business culture)	71%	73%

Footprint -

Greenhouse gas emissions

		2018	2019
Scope 1 – direct GHG emissions	(t CO ₂)	46,734	42,011
Scope 2 – indirect GHG emissions (market based)	(t CO ₂)	159,181	142,563
Scope 2 – indirect GHG emissions (location based)	(t CO ₂)	239,132	224,315
Scope 3 – other indirect GHG emissions	(t CO ₂)	167,533	149,459
Scope 1 – 3, GHG emissions total	(t CO ₂)	373,448	334,033
Total GHG emissions per employee	(t/employee)	2.7	2.4
Overall GHG reduction per employee since 2010		-27%	-35%

Renewable electricity

	2018	2019
Renewable electricity used (GJ)	859,862	872,929
Renewable electricity used as a share of all electricity sources	45%	49%

Targets

-30% GHG emissions per employee by 2020 (baseline 2010)

100% renewable electricity by 2023

Further information

Allianz Group Sustainability Report 2019

https://www.allianz.com





GLOSSARY & DISCLAIMER



Glossary (1)

AFS Available for sale: Available-for-sale investments are non-derivative financial assets which have been acquired neither for sale in the

near term nor to be held to maturity. They are shown at fair value on the balance sheet.

AGCS Allianz Global Corporate & Specialty

Allianz Global Investors

AM (The Allianz business segment) Asset Management

AP Allianz Partners

APE Annual premium equivalent: A measure to normalize single premiums to the recurring premiums. It is calculated as the sum of recurring

premiums and 10% of single premiums of the respective period.

APR Accident insurance with premium refund ("Unfallversicherung mit Beitragsrückzahlung"): Special form of accident insurance where the

policyholder, in addition to insurance coverage for accidents, has a guaranteed claim to the refund of premiums, either at the agreed

maturity date or in the event of death.

Attritional LR Accident year losses less claims arising from natural catastrophes as per our group-level definition (please refer to "NatCat")

divided by premiums earned (net).

AuMAssets under management are assets or securities portfolios, valued at current market value, for which Allianz Asset Management

companies provide discretionary investment management decisions and have the portfolio management responsibility. They are

managed on behalf of third parties as well as on behalf of the Allianz Group.

Net flows: Net flows represent the sum of new client assets, additional contributions from existing clients (including dividend

reinvestment), withdrawals of assets from and termination of client accounts, and distributions to investors.

Market & dividends: Represents current income earned on and changes in fair value of securities held in client accounts. This also

includes dividends from net investment income and from net realized capital gains to investors of open-ended mutual funds and closed-

end funds.

AY LR Accident year loss ratio: Please refer to "LR" (loss ratio).

AZ Allianz

Glossary (2)

Bps Basis points: 1 Basis point = 0.01%.

CEE Central and Eastern Europe

CIR Cost-income ratio: Operating expenses divided by operating revenues

CO (The Allianz business segment) Corporate and Other

CR Combined ratio: Represents the total of acquisition and administrative expenses (net), excluding one-off effects from

pension revaluation, and claims and insurance benefits incurred (net), divided by premiums earned (net),

Current yield Represents interest and similar income divided by average asset base at book value.

DACDeferred acquisition costs: The expenses of an insurance company which are incurred in the acquisition of new insurance policies, or the

renewal of existing policies, and capitalized in the balance sheet. They include commissions paid, underwriting expenses, and policy

issuance costs.

Economic reinvestment yield Reflects the reinvestment yield, including F/X hedging costs on non-domestic hard-currency F/X bonds as well as expected F/X losses

on non-domestic emerging-market bonds in local currencies. The yield is presented on an annual basis.

EIOPA European Insurance and Occupational Pensions Authority

Earnings per share: A ratio calculated by dividing the respective period's net income attributable to shareholders by the weighted

average number of shares outstanding (basic EPS). To calculate diluted earnings per share, the number of common shares outstanding and the net income attributable to shareholders are adjusted to include the effects of potentially dilutive common shares that could still be

exercised. Potentially dilutive common shares result from share-based compensation plans (diluted EPS).

ER Expense ratio: Represents acquisition and administrative expenses (net), excluding one-off effects from pension revaluation, divided by

premiums earned (net).

F/X Foreign exchange rate

Glossary (3)

FIA Fixed index annuity: Annuity contract under which the policyholder can elect to be credited based on movements in equity or in bond

market indices, with the principal remaining protected.

FV Fair value: The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market

participants at the measurement date.

FVO Fair-value option: Financial assets and liabilities designated at fair value through income are measured at fair value, with changes in fair

value recorded in the consolidated income statement.

Goodwill Difference between the cost of acquisition and the fair value of the net assets acquired.

Government bondsGovernment bonds include government and government agency bonds.

GPW Gross premiums written: Please refer to "Premiums written/earned" as well as "Gross/net".

Gross/net In insurance terminology the terms "gross" and "net" mean before and after consideration of reinsurance ceded, respectively.

In investment terminology the term "net" is used where the relevant expenses have already been deducted.

Harvesting Includes realized gains/losses (net) and impairments of investments (net).

Held for sale A non-current asset is classified as held for sale if its carrying amount will principally be recovered through a sale transaction rather than

continued use. On the date a non-current asset meets the criteria for being considered as held for sale, it is measured at the lower of its

carrying amount and its fair value less costs to sell.

IFRSInternational Financial Reporting Standards: As of 2002, the term IFRS refers to the total set of standards adopted by the International

Accounting Standards Board. Standards approved before 2002 continue to be referred to as International Accounting Standards (IAS).

IMIXOur Inclusive Meritocracy Index (IMIX) measures the progress of the organization on its way towards inclusive meritocracy.

This internal index is based on ten items from the Allianz Engagement Survey (AES) which deal with leadership, performance, and

corporate culture.

Internal growth Total revenue performance excluding the effects of foreign-currency translation as well as of acquisitions and disposals.

JV Joint venture

KPI Key performance indicator



Glossary (4)

I/H

L/H lines of business

L/H operating profit sources

LatAm

(The Allianz business segment) Life and Health insurance

Guaranteed savings & annuities: Life insurance products linked to life expectancy, offering life and / or death benefits in the form of single or multiple payments to beneficiaries and possibly including financial and non-financial guarantees.

Capital-efficient products: Products that are based on the general account but involve a significantly lower market risk, either through comprehensive asset/liability management or through significant limitation of the guarantee. This also includes hybrid products which, in addition to conventional assets, invest in a separate account (unit-linked). Capital-efficient products offer a guaranteed surrender value at limited risk, due to, e.g. precise asset-liability management or market value adjustment.

Protection & health: Insurance products covering the risks associated with events that affect an individual's physical or mental integrity.

Unit-linked [products] without guarantees: With conventional unit-linked products, all benefits under the contract are directly linked to the value of a set of assets which are pooled in an internal or external fund and held in a separate account by the insurer. In this constellation, it is the policyholder rather than the insurer who bears the risk.

The objective of the "Life/Health operating profit sources" analysis is to explain movements in IFRS results by analyzing underlying drivers of performance, consolidated for the Life/Health business segment.

Loadings & fees: Includes premium and reserve-based fees, unit-linked management fees, and policyholder participation in expenses (if and as applicable).

Investment margin: Is defined as IFRS investment income, net of expenses, less interest credited to IFRS reserves as well as policyholder participation in the investment result.

Expenses: Includes commissions, acquisition, and administration expenses.

Technical margin: Comprises risk result (risk premiums less benefits in excess of reserves), lapse result (surrender charges and commission clawbacks) and reinsurance result, all net of policyholder participation (as applicable).

Impact of change in DAC: Represents the net impact of the deferral and amortization of both acquisition costs and front-end loadings on operating profit. Includes effects of changes in DAC and URR.

Latin America: South America and Mexico



Glossary (5)

Line of business LoB

LR Loss ratio: Represents claims and insurance benefits incurred (net), divided by premiums earned (net). The calendar year (CY) loss ratio

includes the results of the prior year's reserve development in addition to the accident year (AY) loss ratio.

MCEV Market-consistent embedded value: A measure of the consolidated value of shareholders' interests in the covered business. It is defined

as the excess of the market value of assets over the market value of liabilities as of the valuation date. As such, the MCEV excludes any

item not considered shareholder interest, such as the Going Concern Reserve and Surplus Fund.

NatCat Accumulation of claims that are all related to the same natural or weather/atmospheric event during a certain period and where

the estimated gross loss for the Allianz Group exceeds EUR 20mn.

NBM New-business margin: Performance indicator to measure the profitability of new business in the Life/Health business segment. It is

calculated as the value of new business, divided by the present value of new-business premiums, both based on the same assumptions

to ensure a valid and meaningful indicator.

Non-controlling interests Those parts of the equity of affiliates which are not owned by companies of the Allianz Group.

NPE Net premiums earned: Please refer to "premiums written/earned" as well as "gross/net".

NPS Net promoter score: A measurement of customers' willingness to recommend Allianz. Top-down NPS is measured regularly according to

global cross-industry standards and allows benchmarking against competitors in the respective markets.

OE Operating entity

Discount (Ogden) rate is used by British courts to calculate the discounted values of future losses in bodily injury claims paid out as Ogden rate

lump-sum payments. It largely impacts motor, but also liability lines.

OP Operating profit: Earnings from ordinary activities before income taxes and non-controlling interests in earnings, excluding (if and as

applicable for each business segment) all or some of the following items: income from financial assets and liabilities carried at fair value through income (net), realized gains/losses (net), impairments of investments (net), interest expenses from external debt, amortization of

intangible assets, acquisition-related expenses, restructuring and integration expenses, and profit/loss of substantial subsidiaries held for

sale, but not yet sold.

Glossary (6)

Operating SII earnings

Operating SII earnings represent the change in own funds, before tax and dividend accrual, that is attributable to the Allianz Group's ongoing core operations. As such, operating SII earnings comprise: expected return from existing business, new business value, operating variances and changes in assumptions, and interest expense on external debt.

Operating SII earnings exclude the following effects, which are disclosed separately in our analysis of own-funds movements: regulatory / model changes, economic variances driven by changes in capital market parameters, including F/X rates, taxes, non-operating restructuring charges, capital management (e.g. issuance or redemption of subordinated debt, dividend accruals and payments, share buy-back programs), one-off impacts from, e.g., the acquisition and disposal of subsidiaries, changes in transferability restrictions, and tier limits.

Own funds

The capital eligible to cover the regulatory solvency capital requirement.

P/C

(The Allianz business segment) Property and Casualty [insurance]

PHP

Policyholder participation

PIMCO

Pacific Investment Management Company Group

PPE

Provision pour participation aux excédents: The portion of the profit participation that is unpaid and has to be credited to policyholders in the future – either by virtue of statutory or contractual obligations or at the insurer's discretion.

Pre-tax operating capital generation

Represents the change in SII capitalization following regulatory and model changes and which is attributable to

a) changes in own funds as a consequence of operating SII earnings and

b) changes in SCR as a consequence of business evolution.

Factors such as market developments, dividends, capital management activities, taxes, etc. are not taken into account.

Premiums written/earned (IFRS)

"Premiums written" refers to all premium revenues recorded in the respective year.

"Premiums earned" refers to the part of the premiums written used to provide insurance coverage in that year. In the case of life insurance products that are interest-sensitive (e.g. universal life products) or where the policyholder carries the investment risk (e.g. variable annuities), only the part of the premiums that is used to cover the risk insured and the costs involved is treated as premium income.

PVNBP

Present value of new business premiums: I.e. the present value of future premiums on new business written during the period in question, discounted at a reference rate. This includes the present value of projected new regular premiums plus the total amount of single premiums received. PVNBP is shown after non-controlling interests, unless otherwise stated.

Glossary (7)

Reinsurance Insurance companies transfer parts of the insurance risk they have assumed to reinsurance companies.

Retained earningsIn addition to the reserve legally required in the group parent company's financial statements, this item mainly comprises the undistributed profits of group entities as well as the amounts transferred from consolidated net income.

RfB Reserves for premium refunds ("Rückstellungen für Beitragsrückerstattung"): The portion of the surplus that that is to be distributed to

policyholders in the future – either by virtue of statutory or contractual obligations or obligations under the company bylaws, or at the

insurer's discretion.

RoEReturn on equity – Group: Represents the ratio of net income attributable to shareholders to the average shareholders' equity

excluding unrealized gains/losses on bonds, net of shadow accounting, at the beginning and at the end of the period.

Return on equity P/C OE: Represents the ratio of net income to the average total equity excluding unrealized gains/losses on bonds,

net of shadow accounting, deducting goodwill and deducting participations in affiliates not already consolidated in this OE, at the

beginning and at the end of the period.

Return on equity L/H OE: Represents the ratio of net income to the average total equity excluding unrealized gains/losses on bonds.

net of shadow accounting, and deducting goodwill at the beginning and at the end of the period.

RoRC Return on risk capital

Run-off ratio

The run-off result (result from reserve developments for prior (accident) years in P/C business) as a percentage of premiums earned

(net).

SII Solvency II

SII capitalization Ratio that expresses the capital adequacy of a company by comparing own funds to SCR.

SCR Solvency capital requirement

SE Societas Europaea: European stock company

SFCR Solvency and Financial Condition Report



Glossary (8)

Statutory premiums

Gross premiums written from the sales of life and health insurance policies, as well as gross receipts from sales of unit-linked and other investment-related products, in accordance with the statutory accounting principles applicable in the insurer's home jurisdiction.

Total equity

The sum of shareholders' equity and non-controlling interests.

Total revenues

The sum of P/C total revenues (gross premiums written & fee and commission income), L/H statutory premiums, operating revenues in AM and total revenues in CO (Banking).

UFR

Ultimate forward rate: The UFR is determined using the EIOPA methodology and guidelines, and is used for extrapolation of periods after the last liquid point defined by the SII regulation. The UFR is calculated for each currency based on expected real rates and inflation for the respective region. The UFR is subject to revision in order to reflect fundamental changes in long term expectations.

UL

Unit-linked: Please refer to "L/H lines of business".

Unrealized gains/losses (net) (as part of shareholders' equity)

Include unrealized gains and losses primarily from available-for-sale investments, net of taxes and of policyholder participation.

URR

Unearned revenue reserves: These comprise premium components (other than expense loadings) that refer to future periods. They are reserved and released over the lifetime of the corresponding contracts.

VA

Variable annuities: The benefits payable under this type of life insurance depend primarily on the performance of the investments in a mutual fund. The policyholder shares equally in the profits or losses of the underlying investments. In addition, the contracts can include separate quarantees, such as quaranteed death, withdrawal, accumulation or income benefits.

VNB

Value of new business: The additional value to shareholders that results from the writing of new business. The VNB is determined as present value of future profits, adjusted for acquisition expenses overrun or underrun, minus the time value of financial options and guarantees, minus a risk margin, all determined at issue date.

Value of new business is calculated at point of sale, interpreted as at beginning of each quarter assumptions. In the case of the USA a more frequent valuation, using updated assumptions, is performed (bi-weekly).

Disclaimer

This document includes forward-looking statements, such as prospects or expectations, that are based on management's current views and assumptions and subject to known and unknown risks and uncertainties. Actual results, performance figures, or events may differ significantly from those expressed or implied in such forward-looking statements.

Deviations may arise due to changes in factors including, but not limited to, the following: (i) the general economic and competitive situation in the Allianz Group's core business and core markets, (ii) the performance of financial markets (in particular market volatility, liquidity, and credit events), (iii) the frequency and severity of insured loss events, including those resulting from natural catastrophes, and the development of loss expenses, (iv) mortality and morbidity levels and trends, (v) persistency levels, (vi) particularly in the banking business, the extent of credit defaults, (vii) interest rate levels,

(viii) currency exchange rates, most notably the EUR/USD exchange rate, (ix) changes in laws and regulations, including tax regulations, (x) the impact of acquisitions including and related integration issues and reorganization measures, and (xi) the general competitive conditions that, in each individual case, apply at a local, regional, national, and/or global level. Many of these changes can be exacerbated by terrorist activities.

No duty to update

The Allianz Group assumes no obligation to update any information or forward-looking statement contained herein, save for any information we are required to disclose by law.