

Group financial results 2021

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CEO assessment and outlook

Oliver Bäte

R Group financial results 2021

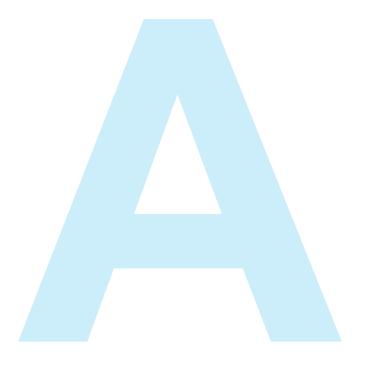
Giulio Terzariol

Glossary

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CEO assessment and outlook



Allianz (11)

Content



Delivery Transformation Confidence



Strong underlying result in fiscal 2021 ...



Key figures 2021 (EUR) 149_{bn}

+6%

Revenues

10.8

+13%

Dividend per share¹

13.4_{bn}

+25%

Operating profit

209%

Target: ≥ 180%

Solvency II ratio

6.6_{bn}

-3%

Shareholders' net income

10.6%

Target: ≥ 13%

Return on equity²

1.0_{bn}

Share buy-back to come in 2022

Proposa



... and over 3-year target period

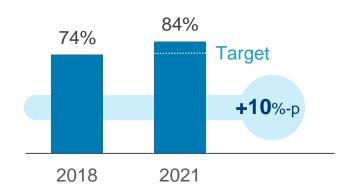






2021







3) IMIX = Inclusive Meritocracy Index

Health

¹⁾ RoE adjusted for the provision for the AllianzGI U.S. Structured Alpha matter

²⁾ Percentage reflects share of businesses with NPS (Net Promoter Score) above market average or loyalty leader



Good performance across stakeholders



Customers



usp15bn

58% of businesses are NPS loyalty leaders

Brand value up 17% to more than USD 15bn¹

>20,000 claims (>EUR 1bn) from flood "Bernd" covered

Employees



30%

~30% of Group OP managed by female CEOs²

>120,000 virtual workplace users during COVID-19 crisis

Top 5 in Refinitiv Diversity & Inclusion Index 2021 (only insurer in the top 100)

Society





>25,000 employees and family members vaccinated against COVID-19

New Group department and supervisory board committee for ESG topics

¹⁾ Source: Interbrand Best Global Brands Ranking 2021

Allianz (II)

Content



Delivery

Transformation

Confidence



Allianz value proposition in a nutshell







Systematic value capture program ...





- 1 Transforming our Life & AM franchise
- 2 Expanding our P/C leadership position
- Boosting growth through our scalable platforms
 - 4 Driving verticalization & execution agility
 - 5 Reinforcing capital productivity & resilience



... driving multiple levers for value creation



| Transforming our Life & AM franchise | Scale Life/AM convergence | Capital productivity of Life in-force | Protection & health growth |
|--|------------------------------|---------------------------------------|----------------------------|
| 2 Expanding our P/C leadership position | "Beat the best" in retail | Refocus commercial | Growth markets |
| Boosting growth through our scalable platforms | Customer-facing platforms | Operating platforms | Digital marketplaces |
| Driving verticalization & execution agility | Global operating models | Customer loyalty leadership | Digital productivity |
| Reinforcing capital productivity & resilience | Capital efficiency | Organizational resilience & diversity | Tail-risk management |



Transforming our Life & AM franchise



Leading franchise¹

>670_{bn}

Life reserves

>2,600_{bn}

Assets under management

>800_{bn}

Proprietary assets

Life and AM convergence

Integration of Life and AM to create higher value for customers *and* shareholders

Coordinated go-to-market for strategic focus areas, e.g. ESG and retirement

Joint tail-risk and earnings volatility management

Higher value creation

Transformation into capitallight asset gathering platforms with high RoE and low tail-risk

Higher net flows and stable assets for AM, supplementing earnings from Life products with second revenue source

Higher profitable growth driven by capital-efficient Life and alternative AM products





Example: AZ Life business model transformation



Rationale

- Monetization of Allianz Life earnings at attractive terms
- Stronger capital efficiency at Allianz Life and Allianz Group
- Enhanced L/H growth through strategic access to private capital
- AM growth opportunity especially in private credit and other alternative investments

Transaction

Reinsurance of

EUR ~30_{bn}

to Talcott Resolution

PIMCO/AllianzGI to become

partner

of Sixth Street and Talcott Resolution

Financial impact (EUR)¹

Capital release

3.6bn

RoE AZ Life

+6%-p to ~18%

Net income AZ Life

4Q 2021

+0.35bn

• 2022ff p.a.²

<-0.1bn

SII-ratio AZ Group

+9%-p

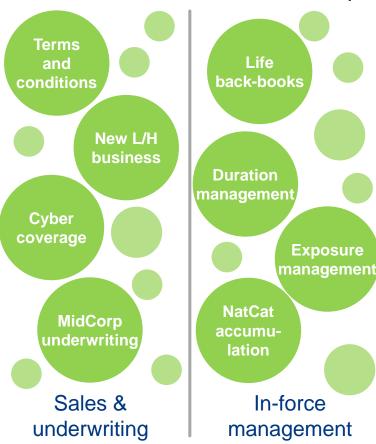
¹⁾ Subject to regulatory approval



Continuous tail-risk management



Selected examples





Sales & underwriting

- Terms and conditions: harmonized wording through Allianz Product Lab (APL); >100 products designed in APL already
- New L/H business: 88% of PVNBP are capital-efficient products
- Cyber coverage: elimination of silent cyber, >95% of overall portfolio processed
- MidCorp underwriting: EUR 7bn global GPW now consistently managed

In-force management

- Life back-books: transactions for EUR 38bn of reserves in 2021.
- **Duration management:** L/H duration matched with negligible delta of 0.2
- Exposure management: AGCS portfolio optimized with ~30% capacity reduction vs. 2019
- · NatCat accumulation: Capacity of aggregate reinsurance layer increased to EUR 0.5bn from 0.3bn

Operations & IT

- Elemental damage: # of data centers reduced from 144 (2018) to 6 sites with state-of-the-art safety features
- Digital complexity: 60% of IT applications to be decommissioned
- Pandemic events: remote access for >90% of employees

Allianz (II)

Content



Delivery

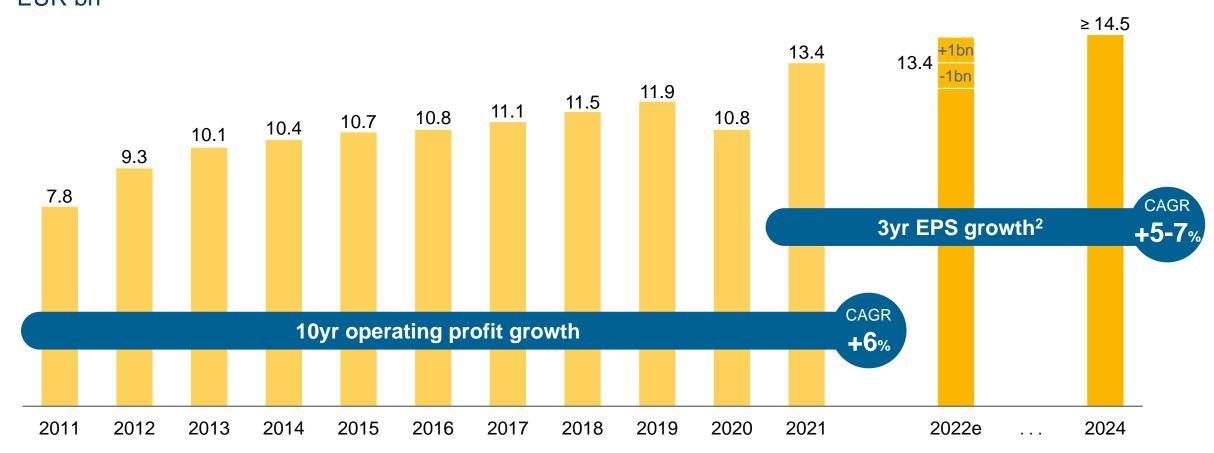
Transformation

Confidence



Confident profit outlook¹

EUR bn



¹⁾ Impact from NatCat, financial markets, regulatory action, litigation, F/X and global economic development not predictable

²⁾ Based on EUR 21 EPS in 2021. Before IFRS 9/17 accounting changes



... with attractive & predictable dividend policy¹





¹⁾ Dividend policy subject to sustainable SII ratio >150%. This dividend policy represents the current intention of the board of management and the supervisory board and may be revised in the future. Also, the dividend payment in any given year is subject to specific dividend proposals by the board of management and the supervisory board, each of which may elect to deviate from this dividend policy if appropriate under the then prevailing circumstances, as well as to the decision of the annual general meeting

²⁾ Payout ratio based on shareholders' net income, adjusted for extraordinary and volatile items of EUR -2.2bn (incl. EUR -2.8bn for the provision for the AllianzGI U.S. Structured Alpha matter, EUR 0.35bn for the impact from U.S. Life back-book management and EUR 0.2bn for higher-than-normal realized gains)

Content/topics



A CEO assessment and outlook

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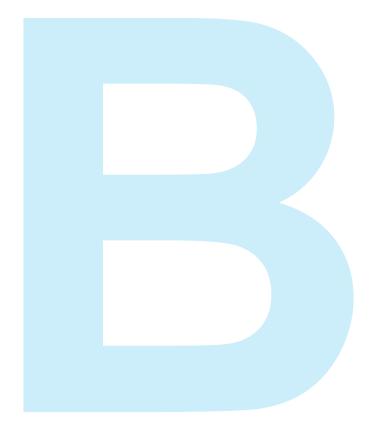


Content/topics

Allianz (1)

1 Highlights

Additional information





Group: strong underlying result in 2021

| Group | Property-Casualty | Life/Health | Asset Management |
|--|--|---|--|
| Total revenues 12M 21 in EUR bn | (internal growth vs. prior year in %) | | |
| 148.5 (+6.1%) | 62.3 (+4.1%) | 78.3 (+6.8%) | 8.4 (+15.9%) |
| Operating profit 12M 21 in EUR m | nn (vs. prior year in %) | | |
| 13,400 (+24.6%) | 5,710 (+30.6%) | 5,011 (+14.9%) | 3,489 (+22.3%) |
| Shareholders' net income (in EUR mn) | Combined ratio (in %) | New business margin (in %) | Cost-income ratio (in %) |
| 6,807 6,610 16.48 11.4 12M 20 12M 21 | 96.3 93.8 1.7 -0.8 12M 20 12M 21 | +0.4%-p 2.8 3.2 1,743 2,527 12M 20 12M 21 | -2.7%-p 61.2 58.4 +32.8 +110.1 12M 20 12M 21 |
| EPS (in EUR) RoE (in %) | NatCat impact ¹ Run-off ratio | VNB (EUR mn) | 3rd party net flows (EUR bn) |



Group: strong underlying result in 2021

1 Comments

- Internal growth strong at 6.1%
 Strong internal growth across all segments.
 Consolidation (+0.7%) and F/X (-1.1%) lead to total revenue growth of 5.7%.
- OP is EUR 1.4bn above FY target range midpoint
 Operating profit grows by EUR 2.6bn. All operating
 business segments with double-digit operating profit growth.
 Prior-year operating profit impacted by COVID-19
 (EUR -1.3bn).
- Shareholders' net income at EUR 6.6bn
 Higher operating profit (Δ EUR +2.6bn) more than offset by lower non-OP result (Δ EUR -2.7bn). Non-OP result impacted by a provision of EUR 3.7bn (EUR 2.8bn after tax) for the AllianzGI U.S. Structured Alpha matter.
- Adjusted for the provision for the AllianzGI U.S.
 Structured Alpha matter RoE at 14.9%
- EUR 750mn share buy-back in 2021
 A total of 3.8mn shares were acquired representing 0.9% of outstanding capital. Number of shares issued at 408.5mn.

P/C – good performance

Operating profit up 31% due to improved underwriting and investment result. CR down -2.5%-p despite higher NatCat impact (Δ +1.4%-p), driven by better underlying performance and normalization of run-off. Prior year included ~2%-p negative impact from COVID-19.

- L/H strong performance
 Operating profit driven by investment margin (+6%),
 UL management fees (+22%), loadings from reserves (+10%) and technical margin (+15%). NBM strong at 3.2%. VNB grows 45% to EUR 2.5bn, supported by back-book management.
- AM outstanding operating performance
 Strong result in terms of OP, 3rd party and total AuM.

 EUR 110bn 3rd party net inflows with EUR 65bn from PIMCO and EUR 45bn from AllianzGI.
- CO in line with expectations
 Lower operating loss (EUR -0.8bn) mainly due to higher investment income.



Group: 4Q OP strong, NI impacted by litigation

| Group | Property-Casualty | Life/Health | Asset Management |
|--------------------------------------|--|-------------------------------|--|
| Total revenues 4Q 21 in EUR bn | (internal growth vs. prior year in %) | | |
| 38.4 (+5.9%) | 14.5 (+10.7%) | 21.5 (+1.6%) | 2.5 (+15.5%) |
| Operating profit 4Q 21 in EUR n | nn (vs. prior year in %) | | |
| 3,509 (+18.0%) | 1,551 (+76.1%) | 1,264 (-11.6%) | 1,035 (+20.8%) |
| Shareholders' net income (in EUR mn) | Combined ratio (in %) | New business margin (in %) | Cost-income ratio (in %) |
| -116.1% -292 4Q 20 4Q 21 | 97.4 93.5 1.5 +0.7 4Q 20 4Q 21 | +0.7%-p ¬ 3.4 2.7 4Q 20 4Q 21 | -0.5%-p — 58.2 +27.7 +20.6 4Q 20 4Q 21 |
| | NatCat impact ¹ Run-off ratio | VNB (EUR mn) | 3rd party net flows (EUR bn) |



Group: 4Q OP strong, NI impacted by litigation

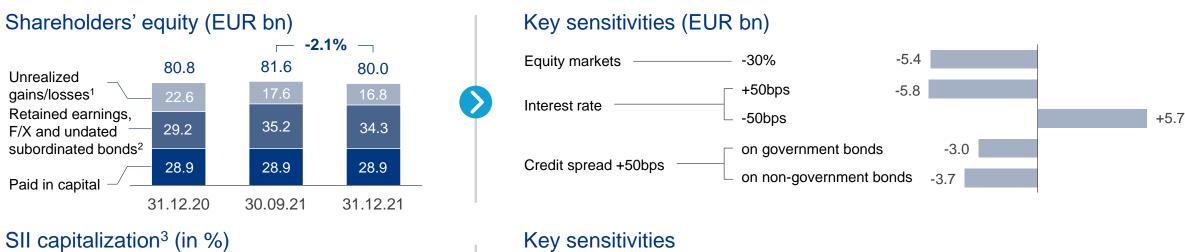
1 Comments

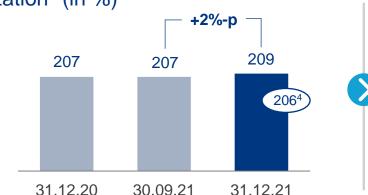
- Internal growth strong at 5.9%
 Strong internal growth across all segments.
 Consolidation (+0.8%) and F/X (+1.3%) lead to total revenue growth of 7.9%.
- Business segments with very good operating results
 Double-digit profit growth in P/C and AM supports total
 operating profit growth of 18.0%. L/H operating profit at
 strong level, prior-year result benefited from favorable
 investment margin.
- Shareholders' net income at EUR -0.3bn
 Improved operating profit (∆ EUR +0.5bn) is more than offset by non-operating result (∆ EUR -3.2bn) which was impacted by a provision of EUR 3.7bn (EUR 2.8bn after tax) for the AllianzGI U.S. Structured Alpha matter.

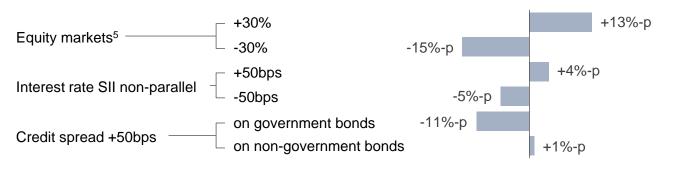
- P/C strong operating profit
 Operating profit increases by 76%/EUR +0.7bn mainly driven by higher underwriting result (Δ EUR +0.6bn) due to better run-off (Δ -3.1%-p) and lower ER (Δ -0.6%-p).
- L/H very good result
 Double-digit growth of UL management fees, loadings from reserves and technical margin. Investment margin strong (24bps) but down due to favorable prior-year result from net harvesting and other. NBM excellent at 3.4%. VNB grows 29% to EUR 672mn.
- AM excellent operating performance
 EUR 21bn 3rd party net inflows, strong AuM driven revenues and performance fees, favorable F/X.
 Operating profit increases by 21% to EUR 1,035mn.
- Corporate & Other
 Operating loss at EUR -307mn in line with expectations.



Group: strong capitalization







- 1) Off-balance sheet unrealized gains on real estate, associates and joint ventures attributable to the shareholders amount to EUR 4.8bn as of 31.12.20, EUR 5.0bn as of 30.09.21 and EUR 5.4bn as of 31.12.21
- Undated subordinated bonds amounted to EUR 2.3bn as of 31.12.20, EUR 4.7bn as of 30.09.21 and EUR 4.7bn as of 31.12.21
- Including the application of transitional measures for technical provisions, the Solvency II capitalization ratio amounted to 240% as of 31.12.20, to 236% as of 30.09.21 and to 239% as of 31.12.21
- Pro-forma, taking into account share buy-back of EUR 1.0bn announced in 1Q 2022
- 5) If stress applied to traded equities only, sensitivities would be +6%-p/-6%-p for a +/-30% stress



Group: strong capitalization

1 Comments

Shareholders' equity

In FY 2021, shareholders' equity decreases by EUR 0.9bn. Main drivers are

- + s/h net income (EUR +6.6bn, including -2.8bn net of tax provision for the AllianzGI U.S. Structured Alpha matter)
- + deeply subordinated RT1 debt (EUR +2.4bn)
- + F/X (EUR +1.2bn)
- net unrealized losses (EUR -5.9bn)
- dividends (EUR -4.0bn)
- share buy-back (EUR -0.75bn).

SII sensitivities

No significant changes compared to 3Q 2021.

In a combined stress scenario, we estimate an additional impact due to cross effects of ~-8%-p compared to the sum of the individual sensitivities.

Transitionals

Including transitionals, the Group SII ratio stands at 239%. Our general capital steering will continue to focus on the SII ratio excluding the application of transitional measures for technical provisions.

SII ratio – FY 2021

Main drivers from 207% to 209%:

- + organic capital generation +29%-p (+11%-p after tax/dividend)
- market impact +8%-p driven by SCR relief mainly due to higher interest rates
- + regulatory/model changes +3%-p
- tax/other -24%-p, thereof -9%-p due to a provision for the AllianzGI U.S. Structured Alpha matter.
- capital management/management actions -14%-p; main drivers: life back-book management (+11%-p); dividend accrual (-11%-p), acquisitions (-9%-p); net reduction of subdebt and share buy-back (combined impact -5%-p).

• SII ratio – 4Q 2021

Main drivers from 207% to 209%:

- + organic capital generation +6%-p (+1.5%-p after tax/dividend)
- + model changes +3%-p
- + capital management/management actions +3%-p; main drivers: life back-book management +10%-p, acquisitions -6%-p
- tax/other -10%-p, thereof -9%-p due to a provision for the AllianzGI U.S. Structured Alpha matter.



Group: Solvency II ratio increases to 209%



¹⁾ Including cross effects and policyholder participation

²⁾ Other effects on SCR include diversification effects



Group: Solvency II ratio increases to 209%

1 Comments

- 29%-p SII capital generation pre-tax/dividend
 SII capital generation net of tax and dividend amounts to +11%-p in FY 2021.
- Operating SII earnings
 Operating SII earnings of P/C, L/H and AM are close to IFRS results.
- Regulatory/model changes
 Overall impact +3%-p. Several model changes and refinements result in a slight decrease of SCR/increase of own funds.
- Market impact
 Overall impact +8%-p mainly due to SCR relief mainly
 driven by higher interest rates. Solvency ratio additionally
 supported by rising equity markets.

- Capital management/management actions
 Life back-book management e.g. in the U.S. and in
 Switzerland contributes positively (+11%-p), more than
 compensated by dividend accrual (-11%-p), acquisitions
 (-9%-p, e.g. Aviva Poland, Aviva Italy and Westpac) and net
 reduction of subordinated capital and share buy-back
 (combined impact -5%-p).
- Tax/other

Own funds reduction driven by taxes (EUR -3.5bn) and a provision of EUR -3.7bn for the AllianzGI U.S. Structured Alpha matter, the latter without offsetting tax impact in Group Own Funds due to transferability restrictions.

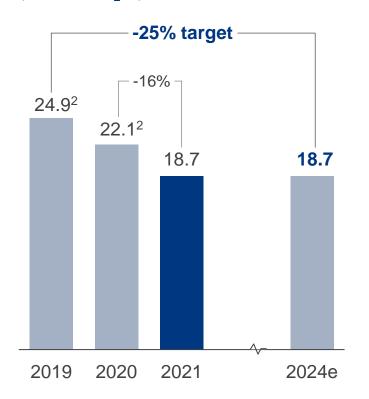
Outlook

We currently anticipate an operating capital generation net of tax and dividend of ~10%-p in 2022. The announced share buy-back of EUR 1.0bn is expected to decrease the SII ratio by ~2%-p.

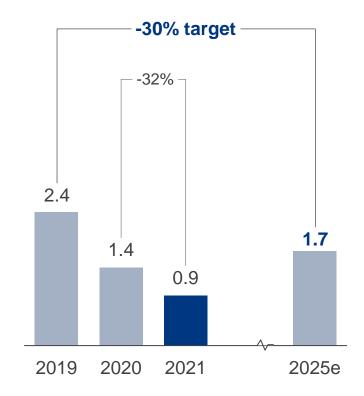


Group: strong ESG performance

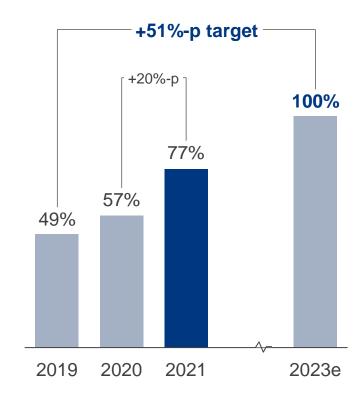
Carbon footprint of prop. investments (in mn t CO₂e¹)



Carbon footprint of operations (in t CO₂e per employee)



Renewable electricity of operations (share of total electricity used)



¹⁾ Carbon footprint measured for listed equities & tradeable corporate bonds. These asset classes represent EUR 257bn or 30% of our total investment portfolio of EUR 849bn (economic view).



Group: strong ESG performance

() Comments

- Carbon footprint of proprietary investments: -16%
 Successful continuation of portfolio decarbonization.

 Improvement 2021 vs. 2020 supported by ~4-5%-p from COVID-19 shutdowns.
- Carbon footprint of operations: -32%
 Carbon footprint per employee from operations decreased from 1.4 tons CO₂e in 2020 to 0.9 in 2021. Both years are impacted by COVID-19-related drop, primarily in business travel. On a normalized basis, emissions decrease from ~2.0 tons/employee in 2020 to ~1.8 tons/employee in 2021, mainly due to an increased share of renewable electricity in own operations.

• Share of renewable electricity: +20%-p
77% share of renewable electricity, up from 57% in 2020,
following the "RE100" ambition to be achieved by 2023.
Increase vs. 2020 supported by changes in supplied
electricity mix and the first time use of offset certificates.



P/C: 4% internal growth

| EUR mn | | Revenues | | |
|--------------|----------------------------|----------|----------------------------|-------------------------------|
| | | 2021 | Total growth Δ p.y. | Internal growth Δ p.y. |
| | Total P/C segment | 62,272 | +4.8% | +4.1% |
| Selected OEs | Germany | 11,080 | +1.5% | +1.3% |
| | United Kingdom | 4,530 | +0.2% | -3.2% |
| | France | 4,477 | -1.8% | -1.8% |
| | Italy | 3,932 | +3.6% | +0.0% |
| | Australia | 3,659 | +19.6% | +8.2% |
| | Central and Eastern Europe | 3,538 | +7.9% | +8.1% |
| | Spain | 2,517 | +8.7% | -3.5% |
| | Latin America | 2,052 | +13.1% | +8.1% |
| | Turkey | 927 | -7.6% | +22.4% |
| Global lines | AGCS | 9,510 | +1.8% | +4.2% |
| | Allianz Partners | 6,168 | +15.6% | +17.2% |
| | Euler Hermes | 2,919 | +6.0% | +6.9% |

| YTD change on renewals | | |
|------------------------|----------|--|
| 2021 | Momentum | |
| | | |
| +3.6% | n.a. | |
| +2.0% | stable | |
| +2.8% | positive | |
| +0.5% | stable | |
| +0.1% | stable | |
| +4.8% | stable | |
| n.a. | n.a. | |
| +3.6% | stable | |
| n.a. | n.a. | |
| n.a. | n.a. | |
| +12.8% | stable | |
| +1.1% | stable | |
| +4.5% | negative | |



P/C: 4% internal growth

1 Comments

- Germany positive price effect
 Top-line driven by Privatschutz, MidCorp and SME.
- UK driven by lower volume
 Decline in retail motor and SME partly offset by growth in retail non-motor. Total growth driven by F/X.
- France portfolio actions in commercial
 Higher top-line in motor retail overcompensated by commercial lines.
- Italy lower top-line in motor
 Growth in commercial offset by decline in motor retail.

 Aviva Italy consolidated as of 4Q 2021.

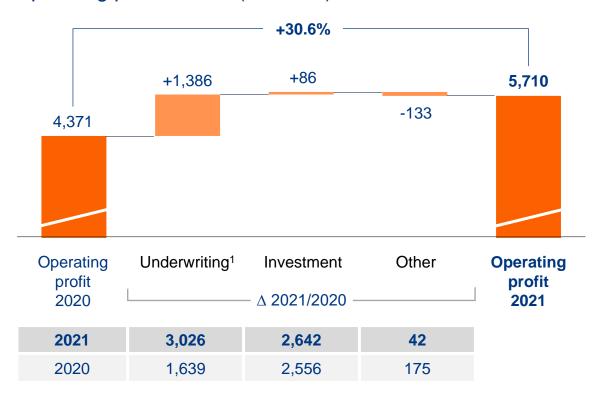
- Australia price and volume positive
 Good growth in retail and commercial. Total growth also positively impacted by Westpac consolidation and F/X.
- CEE good growth from higher volume
 Romania, Czech Republic and Austria main contributors.
- Spain lower volume partially offset by price
 Portfolio optimization impacts top-line. BBVA consolidation in 4Q 2020 drives total growth.
- Turkey price and volume contribute
 Retail MOD (motor own damage) as well as health business.

 Total growth impacted by depreciation of Turkish Lira.
- AGCS price effect partially offset by lower volume
 Fronting business, property and financial lines drive growth.
- Allianz Partners higher volume and service fees
 Strong growth from recovery of U.S. travel business as well as favorable development in assistance.
- Euler Hermes mainly driven by higher volume Economic recovery positively impacts top-line.



P/C: operating profit at EUR 5.7bn

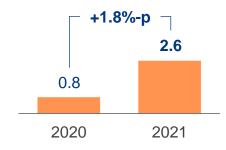
Operating profit drivers (EUR mn)



Combined ratio (in %)



Run-off ratio³ (in %)



¹⁾ Underwriting result incl. change in reserves

²⁾ NatCat costs (without reinstatement premiums and run-off)

³⁾ Positive run-off ratio implies a positive P&L impact from prior year reserve movements



P/C: operating profit at EUR 5.7bn

1 Comments

- Operating profit up 31%
 Better underwriting and investment results partially offset by lower 'other' result which benefited from a positive one-off (EUR +0.1bn) in 2020.
 CR improves -2.5%-p despite higher NatCat impact (Δ +1.4%-p) driven by the attritional LR (Δ -2.1%-p) and a normalization in run-off from low level in 2020. Prior year included EUR 1.1bn negative impact from COVID-19.
- Combined ratio by customer segment CR in retail (incl. SME and fleet) at 93.1%.
 Commercial CR at 94.7%.
- NatCat & weather above normal
 Net NatCat losses of EUR 1,637mn/3.1%
 significantly above prior year (EUR 880mn/1.7%)
 and 10Y FY average of 1.9%. Largest drivers were flood and storm events across Europe in summer.
 Weather related losses (excl. NatCat) at 1.2%
 slightly lower than in previous year (1.3%).

- Expense ratio excellent performance
 Continued improvements in several OEs (e.g. GER, FRA)
 partially compensated by negative business mix effect and positive prior-year one-off in the UK.
- Run-off on normal level 2020 impacted by COVID-19 and AGCS reserve strengthening.
- 4Q 2021 strong operating profit of EUR 1.6bn

| P/C segment | 4Q 2020 | 4Q 2021 | Δ |
|------------------------------|---------|---------|---------|
| Attritional LR | 67.7% | 67.7% | -0.1%-p |
| NatCat | 1.5% | 1.3% | -0.2%-p |
| Run-off | 0.7% | -2.4% | -3.1%-p |
| ER | 27.5% | 26.9% | -0.6%-p |
| CR | 97.4% | 93.5% | -3.9%-р |
| Underwriting result (EUR mn) | 289 | 841 | +191.3% |
| Investment result (EUR mn) | 607 | 695 | +14.5% |
| Other result (EUR mn) | -14 | 16 | n.m. |
| OP (EUR mn) | 881 | 1,551 | +76.1% |



P/C: good underlying performance

| EUR mn | | Operating profit | |
|--------------|----------------------------|------------------|-------------------|
| | | 2021 | Δ p.y. |
| | Total P/C segment | 5,710 | +30.6% |
| Selected OEs | Germany | 1,140 | -4.7% |
| | United Kingdom | 369 | +11.9% |
| | France | 438 | -0.5% |
| | Italy | 605 | -20.5% |
| | Australia | 307 | +140.6% |
| | Central and Eastern Europe | 467 | +9.5% |
| | Spain | 169 | -22.8% |
| | Latin America | 46 | -77.2% |
| | Turkey | 118 | -16.4% |
| Global lines | AGCS | 366 | n.m. ¹ |
| | Allianz Partners | 256 | +70.0% |
| | Euler Hermes | 428 | +299.2% |

| Combined ratio | | |
|----------------|----------|--|
| 2021 | Δ p.y. | |
| 93.8% | -2.5%-p | |
| 93.5% | +0.6%-p | |
| 93.2% | +2.1%-p | |
| 95.3% | +0.4%-p | |
| 87.6% | +3.9%-p | |
| 93.4% | -5.9%-p | |
| 86.9% | -0.3%-р | |
| 94.2% | +2.5%-p | |
| 109.1% | +8.4%-p | |
| 108.1% | +8.6%-p | |
| 97.5% | -18.0%-p | |
| 95.6% | -1.8%-p | |
| 73.3% | -23.4%-p | |

| NatCat impact on CR | | |
|---------------------|---------|--|
| 2021 | Δ p.y. | |
| 3.1%-p | +1.4%-p | |
| 7.0%-p | +5.7%-p | |
| 1.2%-p | -0.8%-p | |
| 1.0%-p | -0.1%-p | |
| 0.8%-p | -0.3%-p | |
| 5.7%-p | -0.7%-p | |
| 1.7%-p | +1.2%-p | |
| 0.7%-p | +0.4%-p | |
| 0.0% - p | 0.0%-p | |
| 0.0% - p | 0.0%-p | |
| 6.4%-p | +2.4%-p | |
| 0.0%-p | +0.0%-p | |
| _ | _ | |



P/C: good underlying performance

1 Comments

- Germany impacted by NatCat
 High NatCat losses partially compensated by improvements in attritional LR and ER.
- UK CR on good level
 Improvement in LR more than offset by higher ER which included a positive one-off in 2020 (~-4%-p).

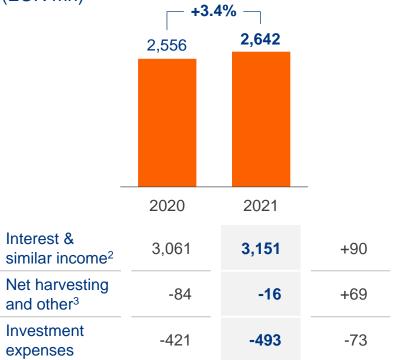
 OP supported by change in internal reinsurance.
- France OP stable
 Higher attritional LR partially offset by lower ER.
- Italy CR remains very strong
 Higher LR due to normalization of frequency in motor.
- Australia CR improves substantially
 Lower AY LR driven by underlying performance and better ER.
- CEE profitability on excellent level
 Continued improvement of ER (∆ -0.5%-p) partially offset by higher LR.
- Spain CR at 94%
 Increase in attritional LR of MidCorp business, normalization in motor frequency as well as higher NatCat & weather related losses.

- LatAm OP declines driven by Brazil and Mexico
 Motor deterioration in Brazil driven by higher frequency and inflation following market trend. OP in Mexico benefited from a positive F/X one-off in 2020.
- Turkey challenging market environment
 Higher operating profit in local currency more than offset by
 F/X development.
- AGCS strict portfolio actions pay off
 CR significantly improved vs. prior year and also slightly better
 than 2021 target level of 98%.
- Allianz Partners OP rises sharply
 Strong top-line and good CR. Favorable claims trend in travel more than offsets higher ER from change in business mix.
- Euler Hermes outstanding CR
 Historically low claims environment drives favorable run-off and lower AY LR. NPE grow 16% driven by economic recovery and exit of all relevant state schemes by end of June.

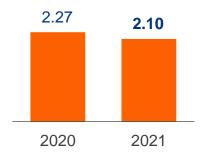


P/C: investment result up 3%

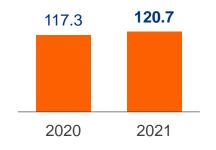
Operating investment result¹ (EUR mn)



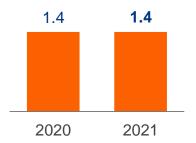
Current yield (debt securities; in %)



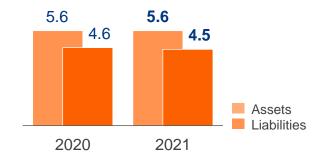
Total average asset base⁴ (EUR bn)



Economic reinvestment yield (debt securities; in %)



Duration⁵



¹⁾ Including policyholder participation

²⁾ Net of interest expenses

Other comprises fair value option, trading and F/X gains and losses, as well as policyholder participation

⁴⁾ Asset base includes health business France, fair value option and trading

⁵⁾ The durations are based on a non-parallel shift in line with SII yield curves and scaled by Fixed Income assets. Data excludes internal pensions residing in the P/C segment.



P/C: investment result up 3%

1 Comments

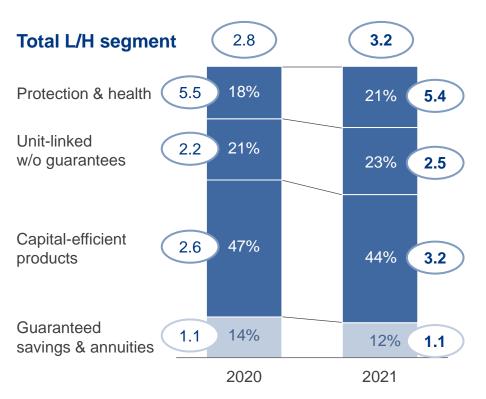
- Interest & similar income
 Higher income from equities (∆ EUR +160mn,
 mainly from private equity investments) which was
 negatively impacted by COVID-19 in prior year, is
 partially compensated by lower income from debt.
- Net harvesting & other
 Higher income from assets carried at fair-value.
- Investment expenses
 Driven by larger share of high-yield products with higher fees as well as increased expenses for real estate.

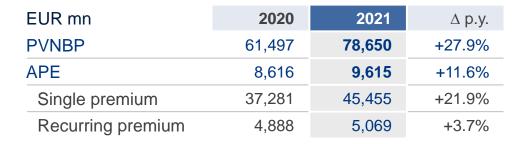
- Current yield
 Reduction in current yield in line with expectations.
- Reinvestment yield
 Lower reinvestment yield in 9M 2021 fully compensated
 by higher yields towards the end of the year.



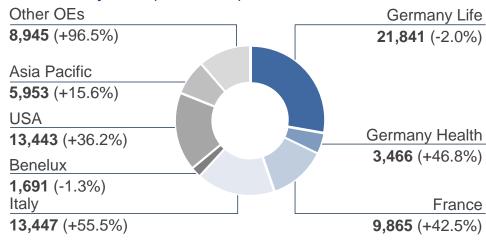
L/H: successful new business management

PVNBP share by line





PVNBP by OE (EUR mn)



Preferred LoBs

NBM (in %)



L/H: successful new business management

Comments

PVNBP by line

Strong new business across preferred lines
 Protection & health increases 52% resp. EUR 5.7bn supported by one large contract in corporate business.
 UL is up by 36%, resp. EUR 4.8bn, driven by various countries. Higher sales in Italy (Δ EUR +1.5bn) and France (Δ EUR +1.9bn), the latter benefitting from back-book management.

Capital-efficient business is up by 19%, resp. EUR 5.4bn, with largest volume expansion in the USA (Δ EUR +3.4bn). Higher sales in France (Δ EUR +2.0bn) were supported by back-book management.

GS&A is up 15%, resp. EUR 1.3bn, driven by the renegotiation of corporate contracts in Italy (EUR 2.8bn). Adjusted for back-book management total growth is 12% with prior-year sales being affected by lockdown measures.

NBM very good at 3.2%
 Strong recovery of NBM for capital-efficient products.
 NBM for UL and protection & health at very good level.

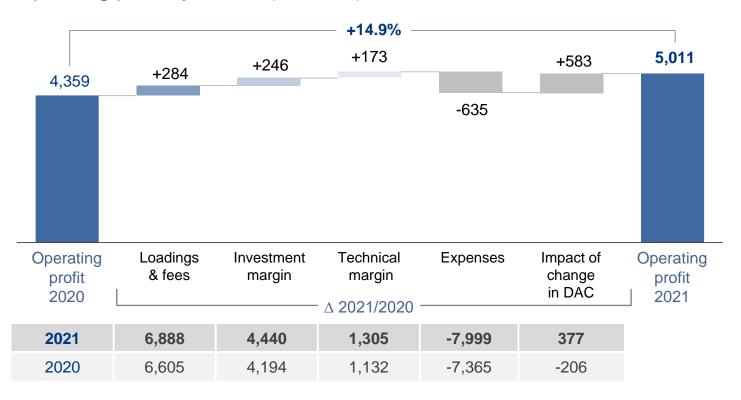
PVNBP by **OE**

- Germany Life new business remains on high level Good acceptance of modified products. NBM close to target level. Share of P&H is up to 11% with NBM 6.8%.
- USA strong sales performance across all lines
 All lines with NBM >3%.
- Asia Pacific double-digit growth with 5.7% NBM
 UL business grows by 40%. Good growth across Taiwan, Malaysia and the Philippines.
- Italy back-book management and UL growth
 GS&A up due to renegotiation of contracts in corporate business (EUR 2.8bn). UL sales grow 23%.
- France active back-book management
 Successful transfer of in-force business (EUR 2.8bn) into newly launched product with UL and capital-efficient component.
- Other OEs large contract in corporate business
 Allianz Re with one large contract (EUR 3.7bn) in corporate P&H business with NBM of 3.4%.
- Germany Health 1/4 growth and 3/4 model changes and other

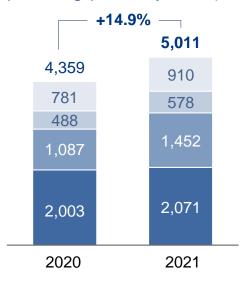


L/H: operating profit up 15% to EUR 5bn

Operating profit by source (EUR mn)



Operating profit by line (EUR mn)



- Protection & health
- Unit-linked w/o guarantees
- Capital-efficient products
- Guaranteed savings & annuities



L/H: operating profit up 15% to EUR 5bn

1 Comments

- OP is EUR 0.6bn above FY target range midpoint Operating profit driven by investment margin (+6%), UL management fees (+22%), loadings from reserves (+10%) and technical margin (+15%).
- Loadings & fees supported by UL business
 Increase due to higher UL management fees and
 loadings from reserves.
- Technical margin higher contribution from USA In addition better results from Germany and Switzerland.
- Investment margin very good at 87bps
 Investment margin up 6% to EUR 4.4bn, largely driven
 by business growth.
- Expenses new business growth
 Acquisition expenses driven by new business growth.

 Admin expense ratio stable.
- Impact of change in DAC new business growth
 Higher capitalization driven by new business growth,
 e.g. USA and France. Lower amortization due to prioryear effect (LTC loss recognition in the U.S.).

Operating profit by line

- Protection & health
 Low prior-year result (LTC loss recognition in the U.S.).
- UL w/o guarantees
 Operating profit up 19%. Increase driven by higher UL management fees in Italy.
- Capital-efficient products
 Operating profit increases by 34%. Higher contribution from the U.S. (+34%) and German Life business (+42%).
- Guaranteed savings & annuities
 Slightly higher operating profit despite declining reserves
 (-3%). Improvement mainly due to better result from France.
- 2021 RoE at 13.0%

| | 4Q 2020 | 4Q 2021 | Δ |
|---------------------------|---------|---------|---------|
| PVNBP (EUR mn) | 18,974 | 19,750 | +4.1% |
| NBM | 2.7% | 3.4% | +0.7%-p |
| VNB (EUR mn) | 521 | 672 | +28.8% |
| Investment margin | 33bps | 24bps | -9bps |
| Operating profit (EUR mn) | 1,429 | 1,264 | -11.6% |



L/H: value of new business up 45%

| EUR mn | Value of new | business |
|----------------------------|--------------|----------|
| | 2021 | Δ p.y. |
| Total L/H segment | 2,527 | +45.0% |
| Germany Life | 631 | -6.0% |
| USA | 530 | +121.1% |
| Asia-Pacific | 338 | +14.1% |
| Italy | 264 | +82.3% |
| France | 192 | +247.0% |
| Germany Health | 150 | +79.4% |
| Central and Eastern Europe | 56 | +39.9% |
| Benelux | 45 | +20.5% |
| Turkey | 39 | -1.8% |
| Spain | 31 | +29.1% |
| Switzerland | 17 | +33.6% |

| New busine | ess margin |
|------------|------------|
| 2021 | Δ p.y. |
| 3.2% | +0.4%-p |
| 2.9% | -0.1%-p |
| 3.9% | +1.5%-p |
| 5.7% | -0.1%-p |
| 2.0% | +0.3%-p |
| 1.9% | +1.1%-p |
| 4.3% | +0.8%-p |
| 4.8% | +0.3%-p |
| 2.6% | +0.5%-p |
| 6.7% | +0.6%-p |
| 2.7% | +0.1%-p |
| 1.7% | +0.4%-p |

| Operating | profit |
|-----------|--------|
| 2021 | Δp.y. |
| 5,011 | +14.9% |
| 1,240 | +3.2% |
| 1,357 | +49.7% |
| 443 | +2.9% |
| 449 | +32.9% |
| 641 | +13.7% |
| 235 | +25.3% |
| 223 | -2.1% |
| 107 | -27.4% |
| 92 | +13.6% |
| 105 | -1.0% |
| 97 | -10.4% |



L/H: value of new business up 45%

Comments

New business

- NBM very good at 3.2%
 Improvement driven by better business mix (+0.5%-p).
 Most countries with improving or stable NBM.
- VNB 17% above pre-pandemic level 2019 VNB growth of 45% as result of higher NBM (Δ +0.4%-p) and increased new business volume (+28%).
- VNB multiplier in the range of 3.0-3.5
 Conversion to undiscounted operating profit.
- Business mix improves
 Trend towards products with <100% principal protection continues with good acceptance of modified products across almost all countries. Share of GS&A in new business down to 12%.</p>
- Successful back-book management
 Back-book management in Switzerland, France, Italy and the U.S. included reserves of EUR ~38bn resp. 7% of aggregate policy reserves. This results in a capital release of EUR ~4bn, uplift for SII-ratio of +11%-p and uplift for RoE L/H of +1.4%-p.

Operating profit

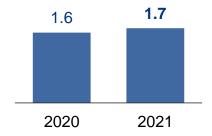
- Germany Life strong performance
 Increase driven by higher technical margin.
- USA largest contributor to operating profit
 Strong underlying performance further supported by favorable capital markets.
- Asia Pacific good underlying development
 Higher contribution from Thailand and Taiwan partially offset by Indonesia. Technical result in Indonesia impacted by claims related to COVID-19.
- Italy operating profit driven by higher UL fees
 Operating profit from UL increases by 42%. Share of UL in total operating profit is at 72%.
- France double-digit profit growth
 Increase mainly driven by higher investment margin.
- Benelux Belgium with lower contribution
 Lower investment margin due to disposal of back-book and higher admin expenses.
- Germany Health better technical and investment margin



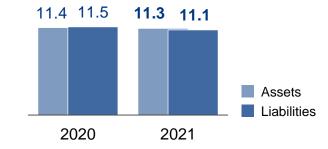
L/H: investment margin very good at EUR 4.4bn

| Based on Ø book value of assets¹ (EUR bn) 627 648 Current yield 2.86% 2.96% Based on Ø aggregate policy reserves (EUR bn) 490 510 Current yield 3.66% 3.76% Net harvesting and other² 0.53% 0.47% Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% Investment margin (EUR mn) 4,194 4,440 | | Investme | nt margin |
|---|---|----------|-----------|
| Current yield 2.86% 2.96% Based on Ø aggregate policy reserves (EUR bn) 490 510 Current yield 3.66% 3.76% Net harvesting and other² 0.53% 0.47% Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | | 2020 | 2021 |
| Based on Ø aggregate policy reserves (EUR bn) 490 510 Current yield 3.66% 3.76% Net harvesting and other² 0.53% 0.47% Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | Based on Ø book value of assets¹ (EUR bn) | 627 | 648 |
| Current yield 3.66% 3.76% Net harvesting and other² 0.53% 0.47% Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | Current yield | 2.86% | 2.96% |
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| Net harvesting and other² 0.53% 0.47% Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | Based on Ø aggregate policy reserves (EUR bn) | 490 | 510 |
| Total yield 4.18% 4.23% - Ø min. guarantee³ 1.85% 1.76% Gross investment margin (in %) 2.34% 2.47% - Profit sharing under IFRS⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | Current yield | 3.66% | 3.76% |
| - Ø min. guarantee³ 1.85% Gross investment margin (in %) 2.34% - Profit sharing under IFRS⁴ 1.48% Investment margin (in %) 0.86% | Net harvesting and other ² | 0.53% | 0.47% |
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| - Profit sharing under IFRS ⁴ 1.48% 1.60% Investment margin (in %) 0.86% 0.87% | - Ø min. guarantee ³ | 1.85% | 1.76% |
| Investment margin (in %) 0.86% 0.87% | Gross investment margin (in %) | 2.34% | 2.47% |
| | - Profit sharing under IFRS ⁴ | 1.48% | 1.60% |
| Investment margin (EUR mn) 4,194 4,440 | Investment margin (in %) | 0.86% | 0.87% |
| | Investment margin (EUR mn) | 4,194 | 4,440 |

Economic reinvestment yield (debt securities; in %)



Duration⁵



¹⁾ Asset base under IFRS which excludes unit-linked, FVO and trading

²⁾ Other comprises fair value option, trading and F/X gains and losses, as well as investment expenses

³⁾ Based on technical interest

⁾ Includes bonus to policyholders under local statutory accounting and deferred premium refund under IFRS

The durations are based on a non-parallel shift in line with SII yield curves and scaled by Fixed Income assets. Data excludes internal pensions residing in the L/H segment.



L/H: investment margin very good at EUR 4.4bn

1 Comments

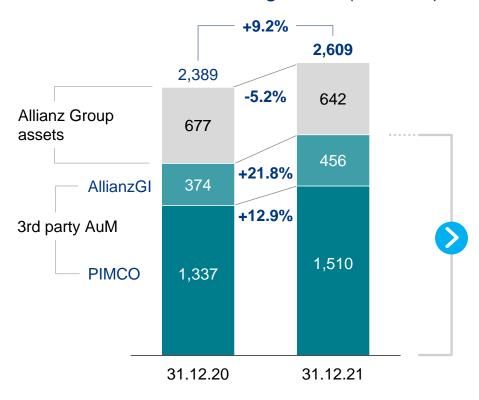
- Investment margin up 6%
 Result of slightly higher investment margin (Δ +1bp to 87bps) and growth of reserve base (+4.1%).
- Higher current yield
 Current yield based on aggregate policy reserves up by 10bps. Increase driven by higher dividends.
- Net harvesting and other in line with expectations
- Average minimum guarantee down by 9bps
 Decline in line with expectations. reflecting continuous switch to capital-efficient products.
- Gross investment margin up 13bps to 247bps
 Result of higher current yield and lower minimum
 guarantee.

- Investment margin very good at 87bps
 PHP of 79.8% vs. 79.5% in prior year.
 FY level for 2022 expected at ~75bps assuming normalization of investment income.
- Change in duration
 Duration of liabilities down mainly due to higher interest rates.

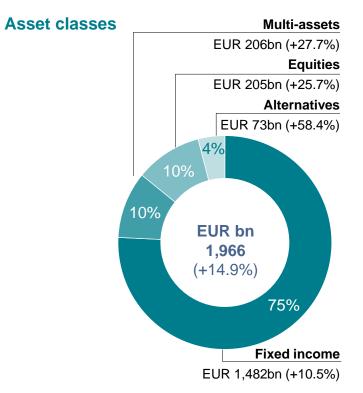


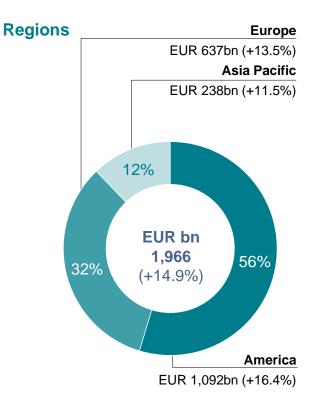
AM: total AuM increase 9% to EUR 2.6tn

Total assets under management (EUR bn)



3rd party AuM split (EUR bn)







AM: total AuM increase 9% to EUR 2.6tn

Comments

Total AuM up 9%

Increase due to 15% higher 3rd party assets; EUR 110bn 3rd party net inflows as the largest driver, followed by EUR 103bn positive F/X impact on total AuM.

Decrease of Allianz Group assets reflects reclassification of own AuM to 3rd party AuM due to U.S. life reinsurance transaction in 4Q 2021.

Total AuM up by 2%/3rd party AuM up by 5% since end of 3Q 2021.

Investment outperformance

AM segment: 91% of 3rd party AuM outperform benchmarks on a trailing 3-year basis before fees.

Alternatives

Total alternative AuM including Allianz assets increase by 27% from EUR 182bn end of 2020 to EUR 230bn end of 2021, benefitting from EUR 22bn total net inflows. 3rd party alternative AuM rose by 58% to EUR 73bn.

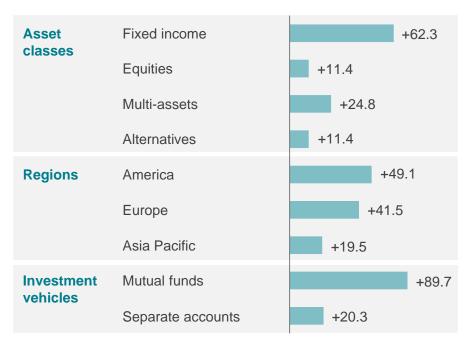


AM: EUR 110bn 3rd party net inflows

3rd party assets under management development (EUR bn)



3rd party net flow split (EUR bn)





AM: EUR 110bn 3rd party net inflows

Comments

3rd party AuM up 15% to EUR 2tn
3rd party AuM increase by EUR 255bn to a new all-time
high. Very strong 3rd party net inflows (EUR 110bn) from
PIMCO (EUR 65bn) and AllianzGI (EUR 45bn).
F/X supports with EUR 92bn; EUR 30bn positive
reclassification effect from U.S. life reinsurance
transaction.

EUR 1,826bn average 3rd party AuM in FY 2021, 10% above FY 2020 level of EUR 1,665bn.

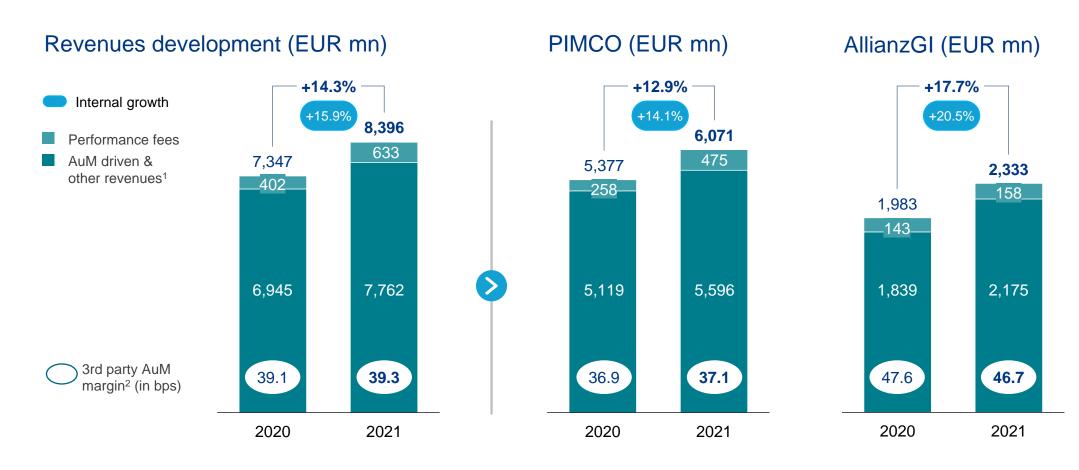
3rd party AuM up 5% since end of 3Q 2021, supported by EUR 20.6bn 3rd party net inflows, U.S. life reinsurance transaction and F/X.

3rd party net flows PIMCO: EUR +65bn
3rd party net inflows from fixed income, alternatives and
multi-assets. All regions contribute positively.
 EUR 11.1bn 3rd party net inflows in 4Q 2021.

3rd party net flows AllianzGI: EUR +45bn
 3rd party net inflows from all asset classes and regions.
 EUR 9.5bn 3rd party net inflows in 4Q 2021.



AM: 14% revenue growth



¹⁾ Thereof other revenues: AM: 2020: EUR -11mn; 2021: EUR -7mn; PIMCO: 2020: EUR -6mn; 2021: EUR +4mn; AllianzGI: 2020: EUR +6mn; 2021: EUR -3mn

²⁾ Excluding performance fees and other income



AM: 14% revenue growth

Comments

Segment revenues – up 14%
 Significant revenue increase by EUR 1.0bn due to rising AuM driven fees (Δ EUR 814mn/+12%) following higher average 3rd party AuM (+10%). EUR 178mn AuM driven revenues from Allianz Real Estate, which was not included in 1Q-3Q 2020 (4Q 2020: EUR 44mn).

Strong level of performance fees (EUR 633mn, \triangle EUR 232mn/+58%).

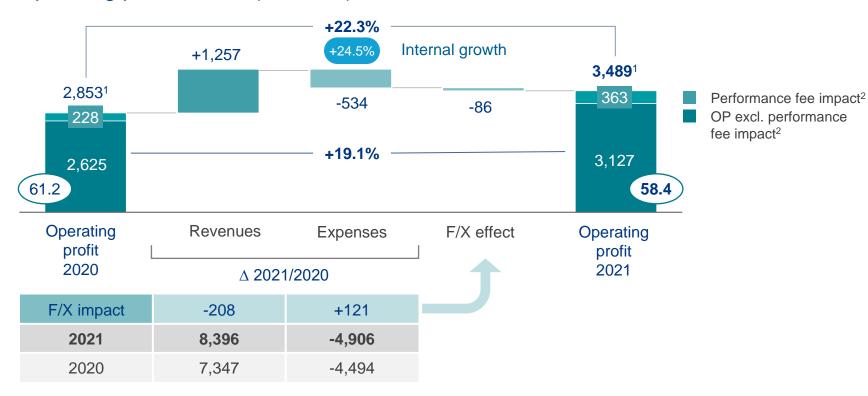
4Q 2021 particularly strong compared to 4Q 2020: EUR 2.5bn operating revenues (+19%), EUR 2.1bn AuM driven revenues (+16%), EUR 370mn performance fees (+45%).

3rd party AuM margin – stable
 Segment and PIMCO margins stable, AllianzGI margin slightly down by 0.9bps to 46.7bps e.g. due to a change in distribution fee structures.



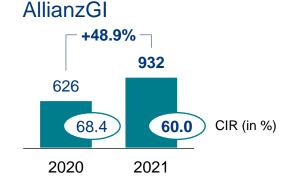
AM: operating profit up 22%

Operating profit drivers (EUR mn)



PIMCO





¹⁾ Including operating loss from other entities of EUR -29mn in 2020 and EUR -32mn in 2021

²⁾ Performance fees of PIMCO and AllianzGI (excl. Allianz Capital Partners), net of 30% variable compensation



AM: operating profit up 22%

1 Comments

• Segment – OP at EUR 3.5bn, up 22% Strong result at both operating entities.

OP grows mainly due to higher average 3rd party AuM (+10%), supported by a strong level of performance fees. Adverse F/X; OP excluding F/X up 25%.

CIR at 58.4%, 2.7%-p better than in FY 2020.

• PIMCO – OP up 15%

Significant revenue increase due to higher average 3rd party AuM and higher performance fees. Allianz Real Estate contributes positively.

CIR at 57.4%, improved by 0.7%-p.

 AllianzGI – OP at EUR 932mn, up 49%
 OP increase due to higher AuM driven revenues, following 21% higher average 3rd party AuM.

CIR improves significantly by 8.4%-p to 60.0% due to strong revenue growth and supported by the "Excellence through Optimization and Simplicity" program.

• 4Q 2021 – OP up 21%

Higher revenues drive OP. Favorable F/X. CIR improves by 0.5%-p to 58.2%.

PIMCO OP up 19% to EUR 763mn, mainly due to higher AuM driven revenues and performance fees.

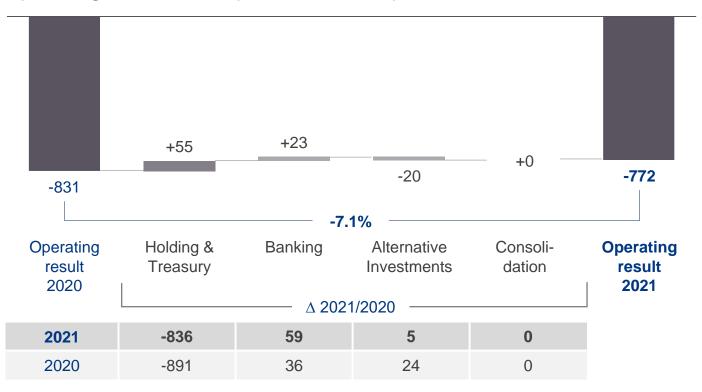
AllianzGI OP up 27% to EUR 278mn, mainly due to higher AuM driven revenues.

| AM segment | 4Q 2020 | 4Q 2021 | Δ |
|--------------------------------|---------|---------|---------|
| Operating revenues (EUR mn) | 2,077 | 2,476 | +19.2% |
| Operating profit (EUR mn) | 857 | 1,035 | +20.8% |
| Average 3rd party AuM (EUR bn) | 1,685 | 1,924 | +14.1% |
| 3rd party net flows (EUR bn) | +27.7 | +20.6 | -25.8% |
| 3rd party AuM margin (bps) | 39.9 | 40.5 | +0.6bps |
| CIR (%) | 58.7% | 58.2% | -0.5%-p |



CO: in line with expectations

Operating result development and components





CO: in line with expectations

1 Comments

Operating result at EUR -0.8bn
 Lower operating loss mainly due to higher investment income, reflected in result from Holding & Treasury.
 Result from Alternative investments declines due to transfer of Allianz Real Estate to Asset Management.



Group: shareholders' net income at EUR 6.6bn

| EUR mn | 2020 | 2021 | Δ p.y. |
|--|--------|--------|--------|
| Operating profit | 10,751 | 13,400 | +2,649 |
| Non-operating items | -1,148 | -3,880 | -2,733 |
| Realized gains/losses (net) | 1,458 | 1,829 | +371 |
| Impairments (net) | -860 | -320 | +539 |
| Income from financial assets and liabilities carried at fair value (net) | -28 | 122 | +150 |
| Interest expenses from external debt | -729 | -616 | +113 |
| Restructuring and integration expenses | -768 | -626 | +143 |
| Amortization of intangible assets | -240 | -287 | -47 |
| Change in reserves for insurance and investment contracts (net) | 27 | 50 | +23 |
| Other | -7 | -4,033 | -4,026 |
| Income before taxes | 9,604 | 9,520 | -84 |
| Income taxes | -2,471 | -2,415 | +55 |
| Net income | 7,133 | 7,105 | -28 |
| Non-controlling interests | -326 | -495 | -169 |
| Shareholders' net income | 6,807 | 6,610 | -197 |
| Effective tax rate | 26% | 25% | -0%-p |
| Earnings per share (in EUR) | 16.48 | 15.96 | -0.52 |



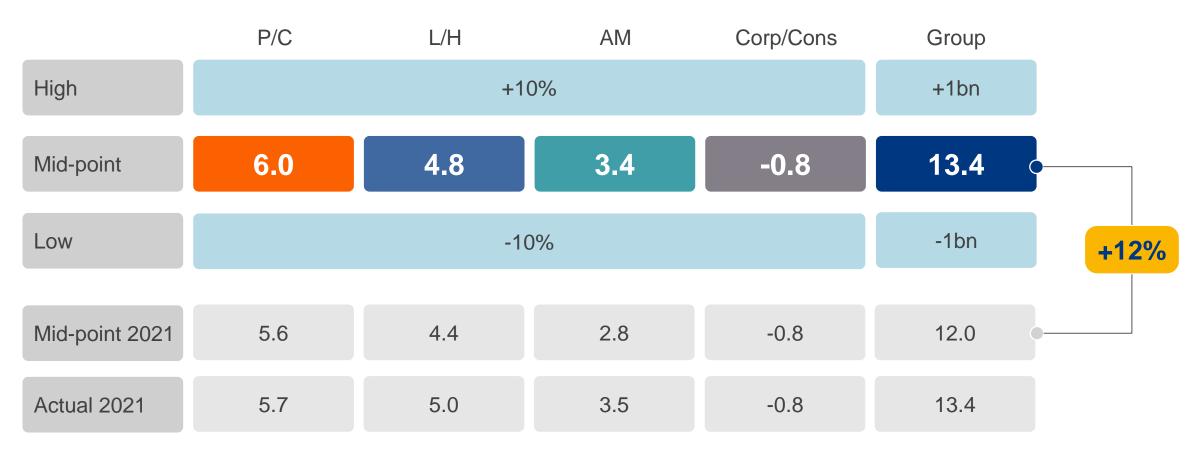
Group: shareholders' net income at EUR 6.6bn

1 Comments

- Shareholders' net income down by EUR 0.2bn
 Higher operating profit (∆ EUR +2.6bn) more than offset by non-operating profit (∆ EUR -2.7bn).
- Non-OP result down by EUR 2.7bn
 Non-operating result impacted by a provision of EUR 3.7bn for the AllianzGI U.S. Structured Alpha matter reflected in line item Other.
 Better harvesting result (∆ EUR +0.9bn) largely driven by the sale of investments related to U.S. life back-book management and lower impairments.
- Restructuring expenses
 Continued investments in productivity and efficiency, mainly UK, Euler Hermes, France, Germany and Allianz Technology. 40% of restructuring expenses (EUR 263mn) refer to decommissioning of legacy IT-systems.
- U.S. life back-book management
 Net income impact of EUR +0.35bn.
- Tax rate at good level
 Allianz Group tax rate for FY 2022 expected at ~24%.



Outlook 2022 – operating profit



Disclaimer:

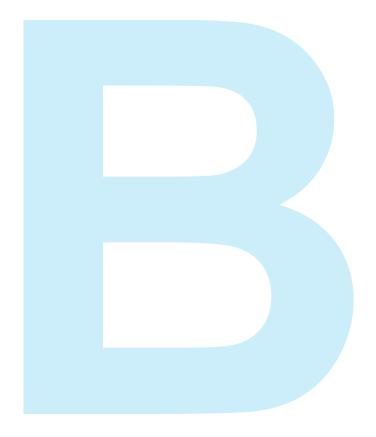
Impact from NatCat, financial markets, F/X and global economic development not predictable.

Content/topics

Allianz (1)

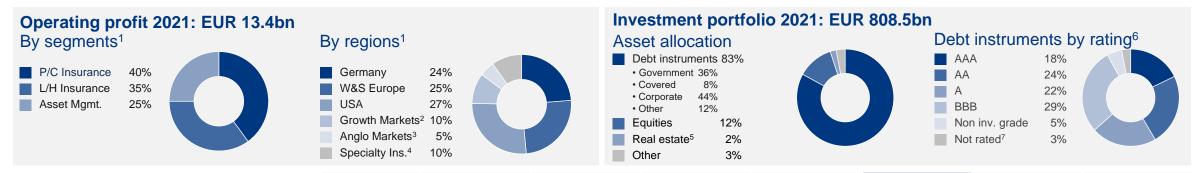
1 Highlights

Additional information





Allianz track record



| In EUR | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Δ 21/20 | CAGR 5yr |
|-------------------|------------------------------------|-------|-------|-------|-------|-------|-------|---------|----------|
| | Revenues ⁸ (bn) | 122.4 | 126.1 | 132.3 | 142.4 | 140.5 | 148.5 | +5.7% | +3.9% |
| Income statement | Operating profit (bn) | 11.1 | 11.1 | 11.5 | 11.9 | 10.8 | 13.4 | +24.6% | +3.8% |
| Statement | Shareholders' net income (bn) | 7.0 | 6.8 | 7.5 | 7.9 | 6.8 | 6.6 | -2.9% | -1.2% |
| Conital | Shareholders' equity (bn) | 67.1 | 65.6 | 61.2 | 74.0 | 80.8 | 80.0 | -1.1% | +3.6% |
| Capital | Solvency II ratio ⁹ (%) | 218% | 229% | 229% | 212% | 207% | 209% | +1%-p | - |
| Other | 3rd party AuM (tn) | 1.36 | 1.45 | 1.44 | 1.69 | 1.71 | 1.97 | +14.9% | +7.6% |
| Other data | Total AuM (tn) | 1.87 | 1.96 | 1.96 | 2.27 | 2.39 | 2.61 | +9.2% | +6.8% |
| uata | RoE ¹⁰ (%) | 12.3% | 11.8% | 13.2% | 13.6% | 11.4% | 10.6% | -0.7%-p | _ |
| Olympia | Basic earnings per share | 15.31 | 15.24 | 17.43 | 18.90 | 16.48 | 15.96 | -3.2% | +0.8% |
| Share information | Dividend per share ¹¹ | 7.60 | 8.00 | 9.00 | 9.60 | 9.60 | 10.80 | +12.5% | +7.7% |
| mormation | Dividend yield (%)12 | 4.8% | 4.2% | 5.1% | 4.4% | 4.8% | 5.2% | +0.4%-p | - |

- 1) Excl. "Corporate & Other" and consolidation between segments
- 2) CEE, Asia-Pac, Latin America, Middle East and Africa, Turkey. Austria and AZ Direct allocated to Western and Southern Europe
- 3) UK. Ireland. Australia
- 4) Allianz Global Corporate & Specialty, Euler Hermes, Allianz Partners, Allianz Re
- Excluding real estate held for own use and real estate held for sale
- 6) Excluding seasoned self-originated private retail loans
- 7) Mostly mutual funds and short-term investments

- 8) From 2018, total revenues also comprise P/C fee and commission income
- Including the application of transitional measures for technical provisions, the Solvency II capitalization ratio amounted to 239% as of 31.12.21
- 10) Definition see glossary
- 11) 2021: Proposal
- 12) Divided by year-end share price



ESG at Allianz (1/3)

Ratings & commitments -

| ESG ratings | | |
|-----------------------------|---|---|
| As of 31st December | 2020 | 2021 |
| DJSI/S&P Global | 98th percentile | Top rank |
| MSCI ¹ | AAA | AAA |
| Sustainalytics ² | #2 (Diversified insurance sub-industry) | #7 (Diversified insurance sub-industry) |

Commitments (selected examples)

- UN Environment Programme Finance Initiative (UNEP FI)
- UN-convened Net-Zero Asset Owner Alliance (AOA)
- UN-convened Net-Zero Insurance Alliance (NZIA)
- UN Principles for Responsible Investment (PRI)
- UN Principles for Sustainable Insurance (PSI)
- UN-convened Global Investors for Sustainable Development (GISD)
- Glasgow Financial Alliance for Net-Zero (GFANZ)
- Task force on climate-related financial disclosures (TCFD)
- Science-based targets initiative (SBTi)
- RE100 (Renewable Electricity 100)
- WEF Stakeholder Capitalism Metrics
- 1) The use by Allianz of any MSCI ESG research LLC or its affiliates ("MSCI") data, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement, recommendation, or promotion of Allianz by MSCI. MSCI services and data are the property of MSCI or its information providers, and are provided 'as-is' and without warranty. MSCI names and logos are trademarks or service marks of MSCI.
- 2) Copyright ©2021 Sustainalytics. All rights reserved. This presentation contains information developed by Sustainalytics (www.sustainalytics.com). Such information and data are proprietary of Sustainalytics and/or its third party suppliers (Third Party Data) and are provided for informational purposes only. They do not constitute an endorsement of any product or project, nor an investment advice and are not warranted to be complete, timely, accurate or suitable for a particular purpose. Their use is subject to conditions available at https://www.sustainalytics.com/legal-disclaimersRating results amongst peers with similar market cap.

For details and definitions please see the Allianz Group Sustainability Report 2021, published on 29 April 2022.

Governance —

Sustainability Board

Advises the Board of Management on all sustainability related matters

5 members of Allianz SE Board of Management plus 4 Group Center Heads, representing core responsibilities for ESG topics with respect to insurance business, proprietary investments and 3rd party investments

Sustainability Committee of the Supervisory Board

Monitors the Allianz SE Board of Management's sustainability strategy, supports ESG-related target setting and fulfillment, assesses on the Non-Financial reporting and advises on Data Ethics

5 members

Assessments of insurance and investment transactions for ESG appropriateness

| Assessed transactions | 2020 | 2021 |
|-----------------------|------|-------|
| Insurance | 430 | 850 |
| Investments | 65 | 71 |
| Procurement | 101 | 526 |
| Other | 1 | 0 |
| Total | 597 | 1,447 |

ESG assessment results

| Share of total number of assessments | 2020 | 2021 |
|--|-------|-------|
| Proceed | 60.5% | 80.6% |
| Proceed with mitigation or additional conditions | 31.8% | 14.0% |
| Do not proceed | 7.7% | 5.4% |

2021 Sustainability criteria in Board of Management remuneration

- Net Promoter Score
 Allianz Engagement Survey
- Diversity
 Leadership quality
- Greenhouse gas reduction Progress net-zero compliant asset allocation until 2050

New Board of Management sustainability criteria to be proposed at the 2022 AGM.



ESG at Allianz (2/3)

| Insurance | | |
|--|----------------------|--------|
| Revenues from sustainable solutions | | |
| EUR mn | 2020 | 2021 |
| Sustainable insurance solutions | 1,025.2 ¹ | 1,022. |
| Insurance solutions with a sustainability component | 367.6 | 417. |
| Emerging consumer solutions | 56.1 | 45. |
| Total | 1,448.9 | 1,484. |
| Customers | 2020 | 2021 |
| Number of customers (incl. non-consolidated entities and excl. emerging consumers) | >100mn | 126m |
| Emerging consumers (incl. non-consolidated entities) | 46mn | 62mn |
| Customer satisfaction: businesses with net promotor score above market (incl. loyalty leaders) | 79% | 84% |
| Customer satisfaction: share of loyalty leader businesses based on net promoter score | 60% | 58% |

| 2020 | 2021 |
|-------|-------|
| 95.4 | 184.3 |
| 136.5 | 203.1 |
| | 95.4 |

| EUR bn | | 2020 ³ | 2021 |
|---|--------------------------|--------------------------|--------------------------|
| Global Portfolio ESG screened | | 835 | 849 |
| Sustainable investments | | 127.0 | 123.1 |
| Thereof environmental objectives | | 115.6 | 109.9 |
| Thereof social objectives | | 10.8 | 12.0 |
| Thereof environmental and social objectives | | 0.5 | 1.1 |
| Portfolio Carbon Footprint | | | |
| Scope 3 – cat. 15 (financed emissions of the response | pective portfolios) | 2020 ⁴ | 2021 ⁵ |
| Listed equities | (mn t CO ₂ e) | 2.2 | 2.3 |
| Tradeable corporate bonds (mn t CO ₂ e) | | 20.0 | 16.4 |
| Total (mn t CO ₂ e) | | 22.1 | 18.7 |
| Target: -25% reduction by year end 2024 (baseline 2019) | | -15.4% | -24.9% |
| Exclusions & targets (selected examples) |) | | |
| Proprietary investments | | Timing | |
| Exclusion of controversial weapons | | Permanently | y |
| -25% GHG emissions in listed equities and tradeable corporate bonds (baseline 2019; scope 1 and 2 emissions of investee companies) By year end 202 | | 2024 | |
| Coal based business models | | Phase-out by 2040 | |
| Net-zero GHG emissions By 2050 | | | |

For details and definitions please see the Allianz Group Sustainability Report 2021, published on 29 April 2022.

- 1) Please note that the figure has been restated due to a change in definition of products.
- 2) Due to change in scope, additional 15.5mn insured reported from Indian government-sponsored health schemes.
- 3) New definition in place since financial year 2021. Previous year numbers were not part of the audit engagement.
- 4) Figures have been restated due to a change in methodology. Before restatement the figures amounted to 23.2 for 2020.
- 5) 2021 Carbon Footprint figures impacted by COVID-19 and strong equity market performance; normalization expected in 2022



ESG at Allianz (3/3)

| ——— Human | resources —— | | |
|--|--------------------|---------|--------|
| Diversity | | | |
| | | 2020 | 2021 |
| Total number of employees | | 150,269 | 155,41 |
| Women in Allianz SE Supervisory Board | | 33.3% | 33.39 |
| Women in Allianz SE Board of Management | | 20.0% | 20.09 |
| Female share Allianz Executives | | 32.0% | 32.89 |
| Female share in Allianz Senior Executives | | 25.8% | 24.79 |
| Female share in Allianz Global Executives | | 20.3% | 24.59 |
| Female managers ¹ | | 38.2% | 38.69 |
| Share of women in core business | | 51.3% | 51.69 |
| Female full-time employees | | 46.3% | 46.69 |
| Female part-time employees | | 78.9% | 79.59 |
| Health | | | |
| | | 2020 | 2021 |
| Work related injuries ² | n.a. | 578 | |
| Numbers of hours worked on average of a full- | 7.7 | 7.7 | |
| Training | | | |
| | | 2020 | 2021 |
| Total expenses for employee training | (EUR mn) | 63 | 103 |
| Training expenses per employee | (EUR per employee) | 442 | 716 |
| Average training hours per employee | (hours) | 20.7 | 34.7 |
| Commitment | | | - |
| | | 2020 | 2021 |
| Employee Engagement Index (employee satis | faction/loyalty) | 78% | 76% |
| Inclusive Meritocracy Index (business culture) | | 78% | 78% |

| Operations |
|-------------------|
|-------------------|

| Greenhouse gas emissions | | | | |
|---|--------------|-------------------|---------|---------|
| | | | 2020 | 2021 |
| Scope 1 – direct GHG emissions | (t C | O ₂ e) | 28,714 | 28,699 |
| Scope 2 – indirect GHG emissions (market ba | ased) (t C | O ₂ e) | 100,722 | 54,689 |
| Scope 2 – indirect GHG emissions (location based) (t CO ₂ e) | | 180,826 | 149,599 | |
| Scope 3 – other indirect GHG emissions excl. | cat 15 (t CC | O ₂ e) | 73,916 | 55,359 |
| Scopes 1 – 3, GHG emissions total | (t C | O ₂ e) | 203,352 | 138,746 |
| Total GHG emissions per employee (t CO ₂ e/employee) | | 1.4 | 0.9 | |
| Overall GHG reduction per employee since 2019 | | | 42% | 60% |
| | | | | |

Renewable electricity

Groonhouse are emissions

| | | 2020 | 2021 | |
|--|-----|---------|-----------|--|
| Renewable electricity used (G | 3J) | 854,762 | 1,001,859 | |
| Renewable electricity used as a share of all electricity sources | | 57% | 77% | |

Environmental Targets 2022 and beyond

-30% GHG emissions per employee by 2025 (baseline 2019)

100% renewable electricity by 2023

Further information

Allianz Group Sustainability Report 2021 will be published on 29 April 2022.

https://www.allianz.com

For details and definitions please see the Allianz Group Sustainability Report 2021, published on 29 April 2022.

- 1) Includes women functionally responsible for other staff, regardless of level, e.g. division, department and team managers.
- 2) Data disclosed since 2021.

3) Increase in training expenses driven by methodological adjustment towards industry practice to include overhead expenses EUR +46mn (e.g. digital learning platforms).
4) Last year reported as training days per employee; definition adjusted to market practice in 2021.

B 46



Financial leverage and cash flow (EUR bn)

25.9%

11.9%

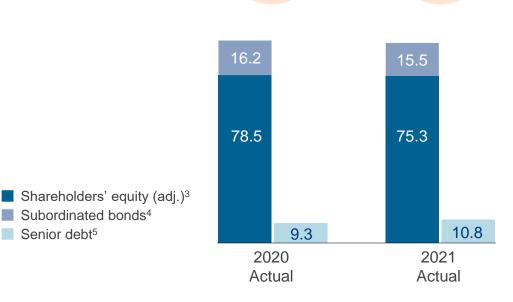
Leverage ratios

Financial leverage¹

Senior debt leverage²

Subordinated bonds⁴

Senior debt⁵



Cash flow

| (EUR bn) | 2019 | 2020 | 2021 | Ø 3yr |
|--------------------------------------|------|------|------|-------|
| Net cash remittance ⁶ | 6.8 | 6.8 | 6.7 | 6.8 |
| of which P/C | 4.5 | 3.1 | 2.6 | 3.4 |
| of which L/H | 1.5 | 2.3 | 2.8 | 2.2 |
| of which AM | 1.8 | 1.9 | 1.8 | 1.8 |
| Net remittance ratio ⁷ | 91% | 86% | 98% | 92% |
| Dividend coverage ratio ⁸ | 180% | 172% | 169% | 174% |

24.5%

9.8%

¹⁾ Senior debt and subordinated bonds divided by the sum of senior debt, subordinated bonds and shareholders' equity

²⁾ Senior debt divided by the sum of subordinated bonds and shareholders' equity

³⁾ Excluding equity accounted RT1 bonds (2020: EUR 2.3bn, 2021: EUR 4.7bn)

⁴⁾ Subordinated bonds issued or guaranteed by Allianz SE including equity accounted RT1 bonds; nominal value

⁵⁾ Certificated liabilities issued or guaranteed by Allianz SE including money market securities: nominal value

Net cash remittance = cash received from OEs + reinsurance result of holding company - holding costs and interest expenses + other operating cash flow

Net remittance ratio = net cash remittance/shareholders´ net income (prior year)

Dividend coverage ratio = net cash remittance/Allianz SE dividend

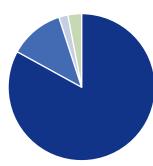


Investment portfolio

Asset allocation

Debt instruments
 Equities
 Real estate¹
 Cash/Other
 83% (86%)
 12% (9%)
 2% (2%)
 3% (3%)

Total: EUR 808.5bn (2020: EUR 790.3bn)

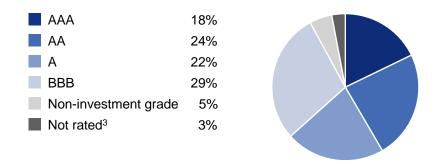


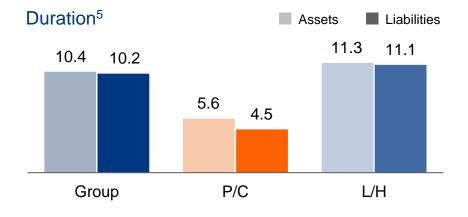
By segment (EUR bn)

| | Group | P/C ⁴ | L/H ⁴ |
|--------------------------|-------|------------------|------------------|
| Debt instruments | 672.3 | 94.8 | 538.3 |
| Equities | 95.2 | 8.4 | 81.0 |
| Real estate ¹ | 16.9 | 3.1 | 13.1 |
| Cash/Other | 24.1 | 5.4 | 11.7 |
| Total | 808.5 | 111.6 | 644.1 |

- 1) Excluding real estate held for own use and real estate held for sale
- 2) Excluding seasoned self-originated private retail loans
- 3) Mostly mutual funds and short-term investments
- 4) Consolidated on Group level

Debt instruments by rating²



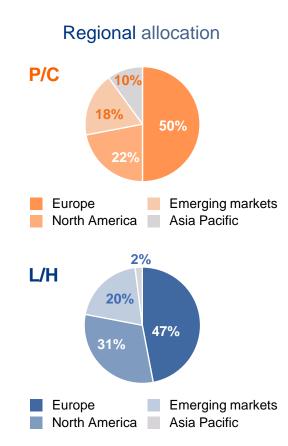


⁵⁾ The durations are based on a non-parallel shift in line with SII yield curves and scaled by fixed income assets. Internal pensions are included in Group data, while they are excluded in P/C and L/H segments



Economic reinvestment yields 2021

| | | New F/I investments | Yield | Maturity in years |
|--------|-------------------------------|---------------------|---------------|-------------------|
| P/C | Government bonds ¹ | 49% | 1.4% | 10 |
| | Covered ² | 18% | 1.1% | 10 |
| | Corporates | 33% | 1.4% | 8 |
| | Total F/I 2021 | 100% | 1.4% | 9 |
| L/H | Government bonds ¹ | 48% | 1.2% | 24 |
| | Covered ² | 18% | 1.8% | 16 |
| | Corporates | 34% | 2.2% | 16 |
| | Total F/I 2021 | 100% | 1.7% | 20 |
| | | | | |
| EUR bn | | New investments | Current yield | |
| Group | Real assets | 14.7 | ~4% | |

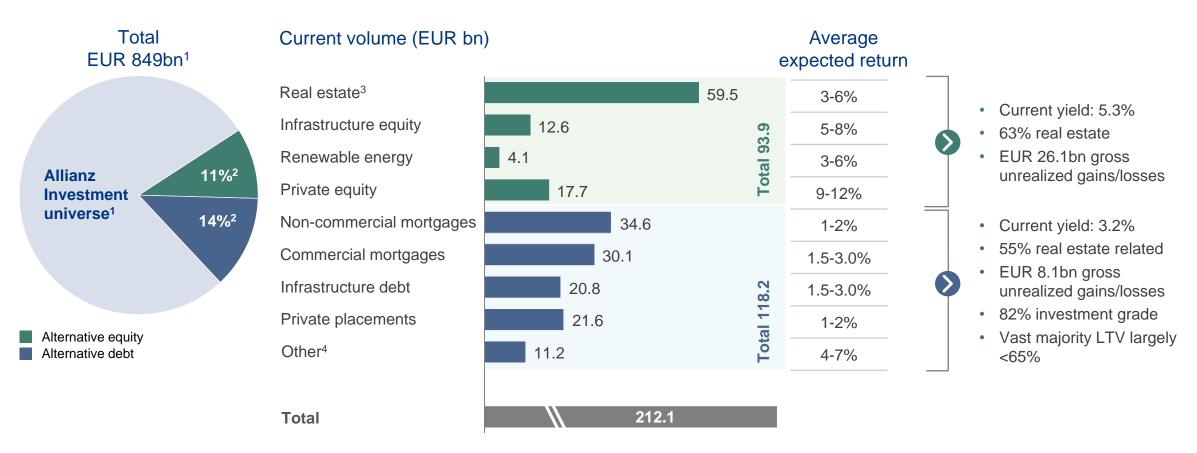


2) Including ABS/MBS

¹⁾ Treasuries and government related



Alternative asset quota of 25%



- 1) Based on economic view. Compared to accounting view it reflects a volume increase due to switch frcm book to market values and changed asset scope (e.g. including FVO, trading and real estate own-use)
- 2) Alternative equity denoted in market value, alternative debt in book value

4) Including distressed assets and middle market lending

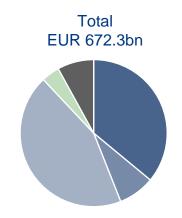
³⁾ Market value of real estate assets including EUR 34.1bn directly held real estate assets (e.g., held for investment, held for own use) and EUR 25.4bn indirectly held real estate assets (e.g., associates and joint ventures, available-for-sale investments). Including minorities on directly held real estate assets (EUR 1.0bn). Associates and joint ventures as well as available-for-sale indirectly held real estate investments are also part of the equity portfolio and fixed income portfolio



Fixed income portfolio

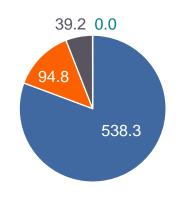
By type of issuer



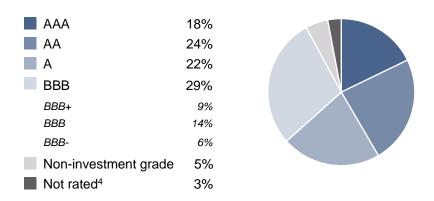


By segment (EUR bn)

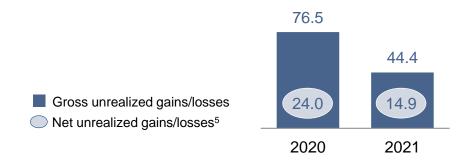




By rating³



AFS unrealized gains/losses (EUR bn)



¹⁾ Including U.S. agency MBS investments (EUR 3.7bn)

²⁾ Including seasoned self-originated private retail loans and short-term deposits at banks

³⁾ Excluding seasoned self-originated private retail loans

⁾ Mostly mutual funds and short-term investments

⁵⁾ On-balance sheet unrealized gains/losses after tax, non-controlling interests and policyholders, and before shadow accounting



Government bond allocation

By region France 16% Germany 13% Italy 8% Spain 6% Rest of Europe 23% USA 8% Rest of World 18% Supranational 8%

By segment (EUR bn)

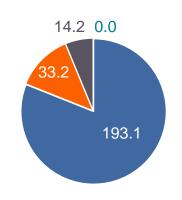
Corporate and other

Asset Management

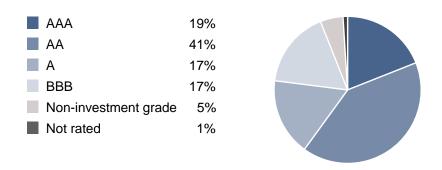
L/H

P/C

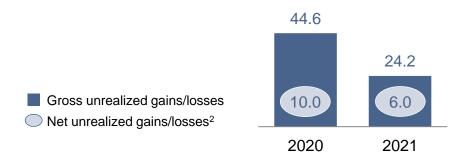




By rating



AFS unrealized gains/losses (EUR bn)



80%

14%

6%

0%

¹⁾ Government and government related (excl. U.S. agency MBS)

²⁾ On-balance sheet unrealized gains/losses after tax, non-controlling interests and policyholders, and before shadow accounting



Government bonds (EUR bn)

| | Group | | |
|----------------|------------|---------------|--|
| | Book value | % of FI Group | |
| France | 38.5 | 5.7% | |
| Germany | 31.2 | 4.6% | |
| Supranational | 20.3 | 3.0% | |
| USA | 19.3 | 2.9% | |
| Italy | 18.4 | 2.7% | |
| Spain | 13.8 | 2.1% | |
| Belgium | 12.7 | 1.9% | |
| Austria | 8.9 | 1.3% | |
| Switzerland | 5.5 | 0.8% | |
| Thailand | 3.7 | 0.6% | |
| Ireland | 3.6 | 0.5% | |
| Mexico | 3.0 | 0.4% | |
| Czech Republic | 2.6 | 0.4% | |
| Australia | 2.6 | 0.4% | |
| Indonesia | 2.2 | 0.3% | |
| Netherlands | 2.2 | 0.3% | |
| China | 2.2 | 0.3% | |
| Malaysia | 2.1 | 0.3% | |
| Poland | 2.1 | 0.3% | |
| Romania | 2.0 | 0.3% | |
| Canada | 2.0 | 0.3% | |
| Saudi Arabia | 1.9 | 0.3% | |
| Other | 39.6 | 5.9% | |
| Total 2021 | 240.5 | 35.8% | |
| Total 2020 | 258.5 | 37.9% | |

| L/H | | | |
|------------|-------------|--|--|
| Book value | % of FI L/H | | |
| 32.7 | 6.1% | | |
| 25.9 | 4.8% | | |
| 18.3 | 3.4% | | |
| 16.7 | 3.1% | | |
| 14.4 | 2.7% | | |
| 11.5 | 2.1% | | |
| 10.9 | 2.0% | | |
| 8.3 | 1.5% | | |
| 4.3 | 0.8% | | |
| 3.6 | 0.7% | | |
| 3.0 | 0.6% | | |
| 2.7 | 0.5% | | |
| 2.1 | 0.4% | | |
| 0.0 | 0.0% | | |
| 2.0 | 0.4% | | |
| 1.3 | 0.2% | | |
| 2.0 | 0.4% | | |
| 1.4 | 0.3% | | |
| 1.1 | 0.2% | | |
| 1.4 | 0.3% | | |
| 0.6 | 0.1% | | |
| 1.8 | 0.3% | | |
| 27.1 | 5.0% | | |
| 193.1 | 35.9% | | |
| 209.5 | 38.0% | | |

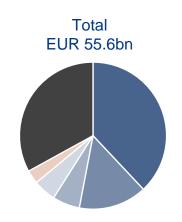
| P/C | | | | |
|------------|-------------|--|--|--|
| Book value | % of FI P/C | | | |
| 3.2 | 3.4% | | | |
| 2.8 | 2.9% | | | |
| 1.3 | 1.4% | | | |
| 2.5 | 2.6% | | | |
| 1.9 | 2.0% | | | |
| 1.4 | 1.5% | | | |
| 1.2 | 1.2% | | | |
| 0.4 | 0.4% | | | |
| 1.2 | 1.2% | | | |
| 0.1 | 0.1% | | | |
| 0.3 | 0.3% | | | |
| 0.3 | 0.3% | | | |
| 0.5 | 0.5% | | | |
| 2.5 | 2.7% | | | |
| 0.3 | 0.3% | | | |
| 0.5 | 0.5% | | | |
| 0.1 | 0.1% | | | |
| 0.7 | 0.7% | | | |
| 0.9 | 0.9% | | | |
| 0.5 | 0.5% | | | |
| 1.2 | 1.3% | | | |
| 0.2 | 0.2% | | | |
| 9.5 | 10.0% | | | |
| 33.2 | 35.0% | | | |
| 32.9 | 36.0% | | | |

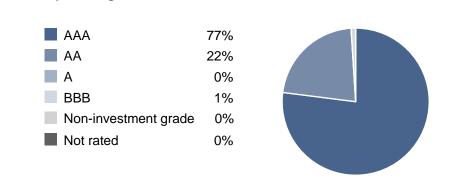


Fixed income portfolio: covered bonds

•



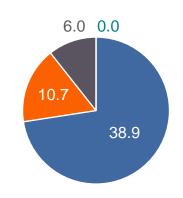




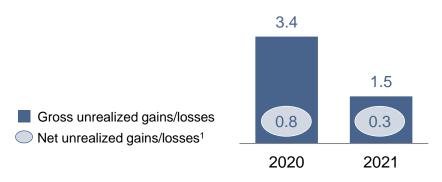
By rating

By segment (EUR bn)





AFS unrealized gains/losses (EUR bn)





Fixed income portfolio: corporates

By sector Banking 12% Other financials 15% Consumer 20% 9% Industrial 7% Communication 8% Energy 7% Other 21%

By segment (EUR bn)

Corporate and other

Asset Management

81%

14%

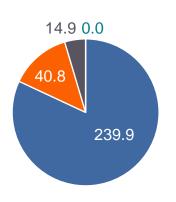
5%

0%

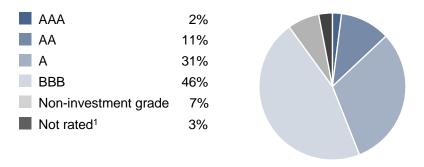
L/H

P/C

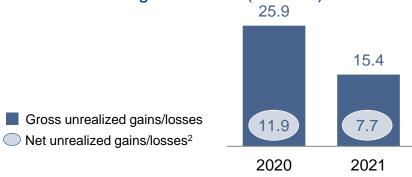








AFS unrealized gains/losses (EUR bn)

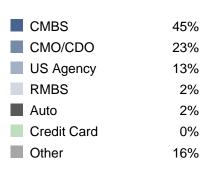


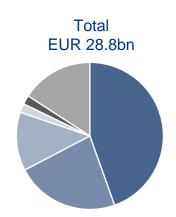
¹⁾ Including Eurozone loans/bonds (1%)



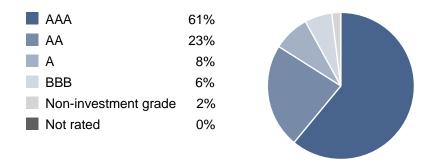
Fixed income portfolio: ABS

By type of issuer

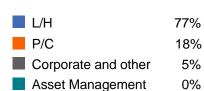


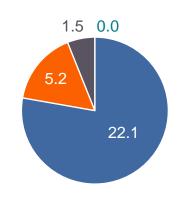


By rating

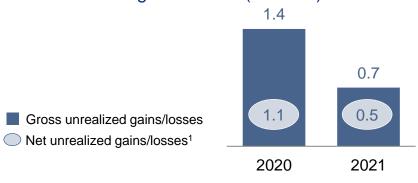


By segment (EUR bn)





AFS unrealized gains/losses (EUR bn)





Equity portfolio

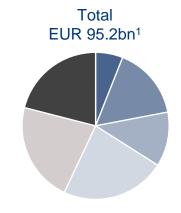
6%

By region Germany

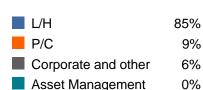
Eurozone ex Germany 16%
Europe ex Eurozone 12%

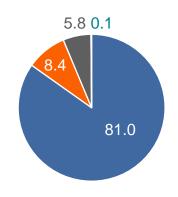
NAFTA 23%
Rest of World 22%

Multinational² 21%

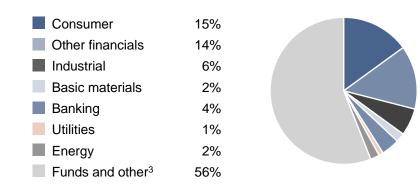


By segment (EUR bn)

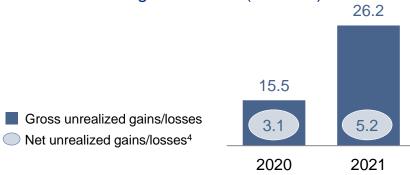




By industry



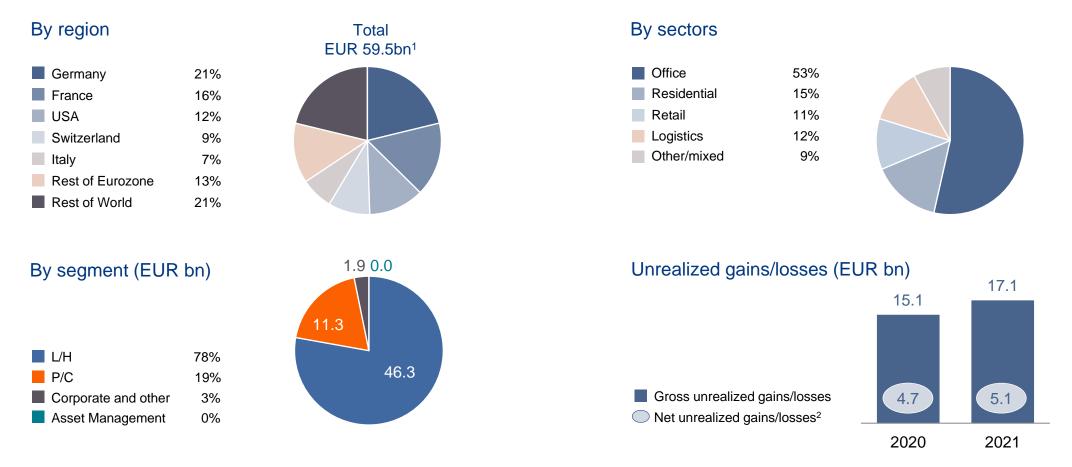




- 1) Excl. equities designated at fair value through income (EUR 3.3bn)
- 2) Incl. private equity limited partnership funds (EUR 16.5bn) and mutual stock funds (EUR 2.4bn)
- 3) Diversified investment funds (EUR 4.1bn); private and unlisted equity (EUR 38.3bn)
- 4) On-balance sheet unrealized gains/losses after tax, non-controlling interests and policyholders, and before shadow accounting



Real estate portfolio (incl. own use, market value)



¹⁾ Market value of real estate assets including EUR 34.1bn directly held real estate assets (e.g., held for investment, held for own use) and EUR 25.4bn indirectly held real estate assets (e.g., associates and joint ventures, available-for-sale investments). Including minorities on directly held real estate assets (EUR 1.0bn). Associates and joint ventures as well as available-for-sale indirectly held real estate investments are also part of the equity portfolio and fixed income portfolio.

²⁾ Unrealized gains/losses after tax, non-controlling interests, policy holders and before shadow DAC, based on external and internal real estate valuations

Content/topics

Allianz (11)

1 Group financial results

Additional information

Glossary

Disclaimer



Glossary (1)

AFS Available for sale: Available-for-sale investments are non-derivative financial assets which have been acquired neither for sale in the near

term nor to be held to maturity. They are shown at fair value on the balance sheet.

AGCS Allianz Global Corporate & Specialty

Allianz Global Investors

AM (The Allianz business segment) Asset Management

AP Allianz Partners

APE Annual premium equivalent: A measure to normalize single premiums to the recurring premiums. It is calculated as the sum of recurring

premiums and 10% of single premiums of the respective period.

APR Accident insurance with premium refund ("Unfallversicherung mit Beitragsrückzahlung"): Special form of accident insurance where the

policyholder, in addition to insurance coverage for accidents, has a guaranteed claim to the refund of premiums, either at the agreed maturity

date or in the event of death.

Attritional LR Accident year losses less claims arising from natural catastrophes as per our group-level definition (please refer to "NatCat")

divided by premiums earned (net).

AuM Assets under management are assets or securities portfolios, valued at current market value, for which Allianz Asset Management

companies provide discretionary investment management decisions and have the portfolio management responsibility. They are managed

on behalf of third parties as well as on behalf of the Allianz Group.

Net flows: Net flows represent the sum of new client assets, additional contributions from existing clients (including dividend reinvestment),

withdrawals of assets from and termination of client accounts, and distributions to investors.

Market & dividends: Represents current income earned on and changes in fair value of securities held in client accounts.

This also includes dividends from net investment income and from net realized capital gains to investors of open-ended

mutual funds and closed-end funds.

AY LR Accident year loss ratio: Please refer to "LR" (loss ratio).

AZ Allianz



Glossary (2)

Bps Basis points: 1 Basis point = 0.01%.

CEE Central and Eastern Europe

CIR Cost-income ratio: Operating expenses divided by operating revenues

CO (The Allianz business segment) Corporate and Other

CR Combined ratio: Represents the total of acquisition and administrative expenses (net), excluding one-off effects from

pension revaluation, and claims and insurance benefits incurred (net), divided by premiums earned (net).

Current yield Represents interest and similar income divided by average asset base at book value.

DACDeferred acquisition costs: The expenses of an insurance company which are incurred in the acquisition of new insurance policies,

or the renewal of existing policies, and capitalized in the balance sheet. They include commissions paid, underwriting expenses,

and policy issuance costs.

Economic reinvestment yield Reflects the reinvestment yield, including F/X hedging costs on non-domestic hard-currency F/X bonds as well as expected F/X losses on

non-domestic emerging-market bonds in local currencies. The yield is presented on an annual basis.

EIOPA European Insurance and Occupational Pensions Authority

EPS Earnings per share: Calculated by dividing the respective period's net income attributable to shareholders, adjusted for net financial charges

related to undated subordinated bonds classified as shareholders' equity, by the weighted average number of shares outstanding (basic EPS). To calculate diluted earnings per share, the number of common shares outstanding and the net income attributable to shareholders are adjusted to include the effects of potentially dilutive common shares that could still be exercised. Potentially dilutive common shares

result from share-based compensation plans (diluted EPS).

ER Expense ratio: Represents acquisition and administrative expenses (net), excluding one-off effects from pension revaluation,

divided by premiums earned (net).

F/X Foreign exchange rate

FIA Fixed index annuity: Annuity contract under which the policyholder can elect to be credited based on movements in equity or in bond market

indices, with the principal remaining protected.

IMIX



Glossary (3)

For value: The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants

at the measurement date.

FVO Fair-value option: Financial assets and liabilities designated at fair value through income are measured at fair value, with changes in

fair value recorded in the consolidated income statement.

Goodwill Difference between the cost of acquisition and the fair value of the net assets acquired.

Government bonds Government bonds include government and government agency bonds.

GPW Gross premiums written: Please refer to "Premiums written/earned" as well as "Gross/net".

Gross/net In insurance terminology the terms "gross" and "net" mean before and after consideration of reinsurance ceded, respectively.

In investment terminology the term "net" is used where the relevant expenses have already been deducted.

Harvesting Includes realized gains/losses (net) and impairments of investments (net).

Held for sale A non-current asset is classified as held for sale if its carrying amount will principally be recovered through a sale transaction rather than

continued use. On the date a non-current asset meets the criteria for being considered as held for sale, it is measured at the lower of its

carrying amount and its fair value less costs to sell.

IFRS International Financial Reporting Standards: As of 2002, the term IFRS refers to the total set of standards adopted by the International

Accounting Standards Board. Standards approved before 2002 continue to be referred to as International Accounting Standards (IAS).

Our Inclusive Meritocracy Index (IMIX) measures the progress of the organization on its way towards inclusive meritocracy.

This internal index is based on ten items from the Allianz Engagement Survey (AES) which deal with leadership, performance,

and corporate culture.

Internal growthTotal revenue performance excluding the effects of foreign-currency translation as well as of acquisitions and disposals.

JV Joint venture

KPI Key performance indicator



Glossary (4)

L/H L/H lines of business

L/H operating profit sources

(The Allianz business segment) Life and Health insurance

Guaranteed savings & annuities: Life insurance products linked to life expectancy, offering life and / or death benefits in the form of single or multiple payments to beneficiaries and possibly including financial and non-financial guarantees.

Capital-efficient products: Products that are based on the general account but involve a significantly lower market risk, either through comprehensive asset/liability management or through significant limitation of the guarantee. This also includes hybrid products which, in addition to conventional assets, invest in a separate account (unit-linked). Capital-efficient products offer a guaranteed surrender value at limited risk, due to, e.g. precise asset-liability management or market value adjustment.

Protection & health: Insurance products covering the risks associated with events that affect an individual's physical or mental integrity.

Unit-linked [products] without guarantees: With conventional unit-linked products, all benefits under the contract are directly linked to the value of a set of assets which are pooled in an internal or external fund and held in a separate account by the insurer. In this constellation, it is the policyholder rather than the insurer who bears the risk.

The objective of the "Life/Health operating profit sources" analysis is to explain movements in IFRS results by analyzing underlying drivers of performance, consolidated for the Life/Health business segment.

Loadings & fees: Includes premium and reserve-based fees, unit-linked management fees, and policyholder participation in expenses (if and as applicable).

Investment margin: Is defined as IFRS investment income, net of expenses, less interest credited to IFRS reserves as well as policyholder participation in the investment result.

Expenses: Includes commissions, acquisition, and administration expenses.

Technical margin: Comprises risk result (risk premiums less benefits in excess of reserves), lapse result (surrender charges and commission clawbacks) and reinsurance result, all net of policyholder participation (as applicable).

Impact of change in DAC: Represents the net impact of the deferral and amortization of both acquisition costs and front-end loadings on operating profit. Includes effects of changes in DAC and URR.

Latin America: South America and Mexico



Glossary (5)

LoB Line of business

Loss ratio: Represents claims and insurance benefits incurred (net), divided by premiums earned (net). The calendar year (CY) loss ratio

includes the results of the prior year's reserve development in addition to the accident year (AY) loss ratio.

LTC Long-term care

MCEV Market-consistent embedded value: A measure of the consolidated value of shareholders' interests in the covered business. It is defined as

the excess of the market value of assets over the market value of liabilities as of the valuation date. As such, the MCEV excludes any item

not considered shareholder interest, such as the Going Concern Reserve and Surplus Fund.

NatCat Accumulation of claims that are all related to the same natural or weather/atmospheric event during a certain period and where the estimated

gross loss for the Allianz Group exceeds EUR 20mn.

NBM New-business margin: Performance indicator to measure the profitability of new business in the Life/Health business segment.

It is calculated as the value of new business, divided by the present value of new-business premiums, both based on the same assumptions

to ensure a valid and meaningful indicator.

Non-controlling interestsThose parts of the equity of affiliates which are not owned by companies of the Allianz Group.

Net premiums earned: Please refer to "premiums written/earned" as well as "gross/net".

Net promoter score: A measurement of customers' willingness to recommend Allianz. Top-down NPS is measured regularly

according to global cross-industry standards and allows benchmarking against competitors in the respective markets.

Operating entity

Discount (Ogden) rate is used by British courts to calculate the discounted values of future losses in bodily injury claims paid out as lump-

sum payments. It largely impacts motor, but also liability lines.

Operating profit: Earnings from ordinary activities before income taxes and non-controlling interests in earnings, excluding (if and as applicable for each business segment) all or some of the following items: income from financial assets and liabilities carried at fair value through income (net), realized gains/losses (net), impairments of investments (net), interest expenses from external debt, amortization of intangible assets, acquisition-related expenses, restructuring and integration expenses, and profit/loss of substantial subsidiaries held for sale. but not vet sold.

OP

NPE

NPS

OE

Ogden rate



Glossary (6)

Operating SII earnings

Operating SII earnings represent the change in own funds, before tax and dividend accrual, that is attributable to the Allianz Group's ongoing core operations. As such, operating SII earnings comprise: expected return from existing business, new business value, operating variances and changes in assumptions, and interest expense on external debt.

Operating SII earnings exclude the following effects, which are disclosed separately in our analysis of own-funds movements: regulatory / model changes, economic variances driven by changes in capital market parameters, including F/X rates, taxes, non-operating restructuring charges, capital management (e.g. issuance or redemption of subordinated debt, dividend accruals and payments, share buy-back programs), one-off impacts from, e.g., the acquisition and disposal of subsidiaries, changes in transferability restrictions, and tier limits.

The capital eligible to cover the regulatory solvency capital requirement. Own funds

(The Allianz business segment) Property and Casualty [insurance]

Policyholder participation

Pacific Investment Management Company Group

Provision pour participation aux excédents: The portion of the profit participation that is unpaid and has to be credited to policyholders in the future – either by virtue of statutory or contractual obligations or at the insurer's discretion.

Represents the change in SII capitalization following regulatory and model changes and which is attributable to

a) changes in own funds as a consequence of operating SII earnings and

b) changes in SCR as a consequence of business evolution.

Factors such as market developments, dividends, capital management activities, taxes, etc. are not taken into account.

"Premiums written" refers to all premium revenues recorded in the respective year.

"Premiums earned" refers to the part of the premiums written used to provide insurance coverage in that year. In the case of life insurance products that are interest-sensitive (e.g. universal life products) or where the policyholder carries the investment risk (e.g. variable annuities), only the part of the premiums that is used to cover the risk insured and the costs involved is treated as premium income.

Present value of new business premiums: I.e. the present value of future premiums on new business written during the period in question, discounted at a reference rate. This includes the present value of projected new regular premiums plus the total amount of single premiums received. PVNBP is shown after non-controlling interests, unless otherwise stated.

P/C PHP

PIMCO

PPE

Pre-tax operating capital generation

Premiums written/earned (IFRS)

PVNBP



Glossary (7)

Reinsurance **Retained earnings**

RfB

RILA

RoE

Run-off ratio

SII capitalization

SCR SE

SII

SFCR

Insurance companies transfer parts of the insurance risk they have assumed to reinsurance companies.

In addition to the reserve legally required in the group parent company's financial statements, this item mainly comprises the undistributed profits of group entities as well as the amounts transferred from consolidated net income.

Reserves for premium refunds ("Rückstellungen für Beitragsrückerstattung"): The portion of the surplus that that is to be distributed to policyholders in the future – either by virtue of statutory or contractual obligations or obligations under the company bylaws, or at the insurer's discretion.

Registered index-linked annuities

Return on equity - Group: Represents the ratio of net income attributable to shareholders to the average shareholders' equity at the beginning of the period and at the end of the period. The net income attributable to shareholders is adjusted for net financial charges related to undated subordinated bonds classified as shareholders' equity. From the average shareholders' equity undated subordinated bonds classified as shareholders' equity and unrealized gains/losses on bonds net of shadow accounting are excluded.

Return on equity P/C OE: Represents the ratio of net income to the average total equity excluding unrealized gains/losses on bonds. net of shadow accounting, deducting goodwill and deducting participations in affiliates not already consolidated in this OE, at the beginning and at the end of the period.

Return on equity L/H OE: Represents the ratio of net income to the average total equity excluding unrealized gains/losses on bonds, net of shadow accounting, and deducting goodwill at the beginning and at the end of the period.

The run-off result (result from reserve developments for prior (accident) years in P/C business) as a percentage of premiums earned (net).

Solvency II

Ratio that expresses the capital adequacy of a company by comparing own funds to SCR.

Solvency capital requirement

Societas European: European stock company

Solvency and Financial Condition Report



Glossary (8)

Statutory premiums

Total equity

Total revenues

UFR

UL

Unrealized gains/losses (net) (as part of shareholders' equity)

URR

VA

VNB

Gross premiums written from the sales of life and health insurance policies, as well as gross receipts from sales of unit-linked and other investment-related products, in accordance with the statutory accounting principles applicable in the insurer's home jurisdiction.

The sum of shareholders' equity and non-controlling interests.

The sum of P/C total revenues (gross premiums written & fee and commission income), L/H statutory premiums, operating revenues in AM and total revenues in CO (Banking).

Ultimate forward rate: The UFR is determined using the EIOPA methodology and guidelines, and is used for extrapolation of periods after the last liquid point defined by the SII regulation. The UFR is calculated for each currency based on expected real rates and inflation for the respective region. The UFR is subject to revision in order to reflect fundamental changes in long term expectations.

Unit-linked: Please refer to "L/H lines of business".

Include unrealized gains and losses primarily from available-for-sale investments, net of taxes and of policyholder participation.

Unearned revenue reserves: These comprise premium components (other than expense loadings) that refer to future periods. They are reserved and released over the lifetime of the corresponding contracts.

Variable annuities: The benefits payable under this type of life insurance depend primarily on the performance of the investments in a mutual fund. The policyholder shares equally in the profits or losses of the underlying investments. In addition, the contracts can include separate guarantees, such as guaranteed death, withdrawal, accumulation or income benefits.

Value of new business: The additional value to shareholders that results from the writing of new business. The VNB is determined as present value of future profits, adjusted for acquisition expenses overrun or underrun, minus the time value of financial options and guarantees, minus a risk margin, all determined at issue date.

Value of new business is calculated at point of sale, interpreted as at beginning of each quarter assumptions.

In the case of the USA a more frequent valuation, using updated assumptions, is performed (bi-weekly).

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Cautionary note regarding forward-looking statements

This document includes forward-looking statements, such as prospects or expectations, that are based on management's current views and assumptions and subject to known and unknown and uncertainties. Actual results. risks performance figures, or events may differ significantly from those expressed or implied in such forward-looking statements. Deviations may arise due to changes in factors including, but not limited to, the following: (i) the general economic and competitive situation in the Allianz's core business and core markets, (ii) the performance of financial markets (in particular market volatility, liquidity, and credit events), (iii) adverse publicity, regulatory actions or litigation with respect to the Allianz Group, other wellknown companies and the financial services in-

dustry generally, (iv) the frequency and severity of insured loss events, including those resulting from natural catastrophes, and the development of loss expenses, (v) mortality and morbidity levels and trends, (vi) persistency levels, (vii) the extent of credit defaults, (viii) interest rate levels, (ix) currency exchange rates, most notably the EUR/USD exchange rate, (x) changes in laws and regulations, including tax regulations, (xi) the impact of acquisitions including and related integration issues and reorganization measures, and (xii) the general competitive conditions that, in each individual case, apply at a local, regional, national, and/or global level. Many of these changes can be exacerbated by terrorist activities.

No duty to update

Allianz assumes no obligation to update any information or forward-looking statement contained herein, save for any information we are required to disclose by law.